



# LEPELLE-NKUMPI LOCAL MUNICIPALITY

## 2015/16 MID-YEAR PERFORMANCE REPORT

COMPILED IN TERMS OF SECTION 72 OF THE MFMA ( 2003 )

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*“Motho ke motho ka batho”*

Initial: Municipal Manager:

Initial: Mayor:

## TABLE OF CONTENTS

	<b>Page</b>
<b>Chapter One: Strategic Overview</b>	
1.1 Acronyms	3
1.2 Vision	4
1.3 Mission	4
1.4 Values	4
1.5 Municipal Functions and Powers	4-5
1.6 Mayor's forward	6
1.7 Municipal Manager's Overview	7
1.8 Summary on Mid-Year Performance Report	8-9
1.9 2015/16 SDBIP Mid-Year Performance Report	10-67
1.10 2015/16 Mid-Year Financial Performance	67-87

## ACRONYMS

<b>AFS</b>	: Annual Financial Statements
<b>CAPEX</b>	: Capital Expenditure
<b>CDM</b>	: Capricorn District Municipality
<b>CDW</b>	: Community Development Workers
<b>CFO</b>	: Chief Financial Officer
<b>EEP</b>	: Employment Equity Plan
<b>EM</b>	: Executive Mayor
<b>EPWP</b>	: Expanded Public Works Programme
<b>FBW</b>	: Free Basic Water
<b>HRM</b>	: Human Resource Management
<b>HRD</b>	: Human Resource Development
<b>ICT</b>	: Information Communication Technology
<b>IDP</b>	: Integrated Development Plan
<b>ISDF</b>	: Integrated Spatial Development Framework
<b>KPA</b>	: Key Performance Area
<b>KPI</b>	: Key Performance Indicator
<b>LED</b>	: Local Economic Development
<b>LM</b>	: Local Municipality
<b>MFMA</b>	: Municipal Financial Management Act
<b>MIG</b>	: Municipal Infrastructure Grant
<b>MM</b>	: Municipal Manager
<b>LGMPMR</b>	: Local Government Municipal Performance Regulation
<b>PMS</b>	: Performance Management Systems
<b>SDBIP</b>	: Service Delivery and Budget Implementation Plan

## CHAPTER ONE: STRATEGIC OVERVIEW

### Vision

“Be financially viable municipality, geared towards the improvement of quality of life of the people by providing sustainable services”.

### Mission

“To effectively provide quality services and thus make a significant contribution to social and economic development of the community.

### Values

Honesty

Transparency

Ubuntu

Consultation

Value for time and money

Access to information

Access to services

### Municipal Powers and Functions

The provision and maintenance of child care facilities;	Administer cemeteries, funeral parlours and crematoria;
Development of local tourism;	Cleansing;
Municipal planning;	Control of public nuisances;
Municipal public transport;	Control of undertaking that sell liquor to the public;
Municipal public works;	Ensure the provision of facilities for the accommodation, care and burial of animals;
Storm water management systems;	Fencing and fences;
Administer trading regulations;	Licensing of dogs;
Provision and maintenance of water and sanitation;	Licensing and control of undertakings that sell food to the public;
Administer billboards and display of advertisement in public areas	Administer and maintenance of local amenities;

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Development and maintenance of local sport facilities;	Development and maintenance of municipal parks and recreation;
Develop and administer markets;	Regulate noise pollution;
Administer Pounds;	Administer street trading;
Development and maintenance of public places;	Provision of municipal health services.
Refuse removal, refuse dumps and solid waste disposal;	

The division of powers and functions between the district municipalities and local municipalities were adjusted by Limpopo MEC for Co-Operative Governance in terms of Sections 16 and 85 of the Municipal Structures Act, 1998 and published in Provincial Gazette No. 878, dated 07 March 2003. The following district municipal powers and functions were transferred to Lepelle-Nkumpi Municipality:

Solid waste disposal sites;	Promotion of local tourism; and
Municipal roads;	Municipal public works relating to any of the above functions or any other functions assigned to the local municipality.
Cemeteries and crematoria;	

Lepelle-Nkumpi is one of the five local municipalities within the Capricorn District Municipality in Limpopo Province and is located in the southern part of Capricorn District. The municipality is pre-dominantly rural with a population of approximately 230 350 people. It covers 3,454.78 km<sup>2</sup>, which represents 16% of the District's total land area and is divided into 29 wards which comprise a total of 93 settlements. About 95% of its land falls under the jurisdiction of Traditional Authorities.

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**FOREWORD BY THE MAYOR**

Lepelle-Nkumpi municipality approved Service Delivery and Budget Implementation Plan in June 2014. In the last six months, much has taken place which has implications for government. There has been much speculations and expectations. As all these kept un-folding, government and its responsibilities on service delivery kept on moving from a lower level to a higher one.

Through the development and adoption of Integrated Development Plan of the municipality, as well as other concerted and sustainable programmes of action of Council , this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget over the last two quarters of 2015/16 financial year.

Although some accomplishments can be evidenced in certain areas and we recognise that multitudes of the challenges still face our municipality and consequently communities serviced by this municipality. In relation to this, the financial challenges that face the municipality have led to the institution in adopting the conservative approach to spending. This means that other projects had to be delayed and others postponed to the next financial year. However, within these constraints, the administration has not compromised delivery in the key areas such as provision of basic services such as electricity and road infrastructure to bring about the quality of life to the municipality.

We have managed to tar various roads in some wards and repaired or maintained the existing ones. All our villages are electrified and our current electrification projects deal mainly with post connection extensions. Community halls have been built in addition to the ones constructed previously in various wards. Together with Provincial government we introduced Community Work Programme in some wards in order to create temporary relief for poverty stricken families through part time jobs. Private sectors have built two shopping malls which are now operational.

The mid-year performance report of the Lepelle-Nkumpi local municipality for the financial year 2015/16 reflects on the achievements and challenges confronting the municipality. based on these reflections , it could be concluded that regardless of the challenges, through collective efforts the municipality is ascertain that is on a firm course of delivering on the targets that have been set at the beginning of the financial year.

I thank you.

\_\_\_\_\_  
Municipal Mayor

\_\_\_\_\_  
Date

Her Worship Phaahla V.M

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## **ACTING MUNICIPAL MANAGER'S OVERVIEW**

The Municipal Finance Management Act of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan as an implementation and management tool to ensure that budgetary decisions that are adopted by the municipalities for the financial are aligned with their Integrated Development Plan. Section 72 of the MFMA compels the Accounting Officer of a municipality to submit a Mid-Year Budget and Performance Assessment Report by 25 January of each year to the Mayor, National Treasury and the Provincial Treasury. The Council should reserve its oversight role over the performance at the end of the financial year when the Annual Report of the municipality is tabled. It is however, important that the in –year reporting should serve as an early warning indicator for poor performance and to give both the council and administration the opportunity to take corrective measures in those areas where poor performance is reported.

For the financial year 2015/16 the Lepelle-Nkumpi local municipality set itself targets which seek to ensure the realisation of the broader vision and mission of the municipality. In relation to this, various objectives were identified with specific performance indicators and the targets clustered together in relation to the Outcome 9 of the National Strategic Agenda highly aiming at achieving a *“Responsive, accountable, effective and efficient local government system”*. Below is the executive summary of departmental performance from the 1<sup>st</sup> of July to 31 December 2015, in each Output identified in the Outcome 9.

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Acting Municipal Manager

Mr Mashiane OS

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Date

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**2014/15 MID-YEAR PERFORMANCE ON SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN: EXECUTIVE SUMMARY**

<b>Department</b>	<b>Number of Key Performance Indicators</b>	<b>KPI Achieved</b>	<b>KPIs Not Achieved</b>	<b>% Achieved</b>	<b>% not Achieved</b>
Technical Service department	43	13	30	30%	70%
Community Services	28	09	19	32%	68%
Planning and LED	26	13	13	50%	50%
Corporate Services	50	18	32	36%	64%
Municipal Manager's Office	34	11	23	32%	68%
Budget and Treasury	22	7	15	32%	68%
<b>Total</b>	<b>203</b>	<b>71</b>	<b>132</b>	<b>35%</b>	<b>65%</b>

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**Detailed 2015/16 Mid-Year Performance on Service Delivery Budget and Implementation Plan**

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
1	Basic Service Delivery	Responsible, accountable, effective and efficient local government system	An efficient, competitive and responsive economic infrastructure network	To construct new roads infrastructure	Number of km of road resealed and maintained at zone F phase 2 during fourth quarter	R5 000 000.00	3.7 km	Reseal and maintain km of 1.6 km road at zone F phase 2 during fourth quarter	Appointment letter of contractor	Contractor appointed and site handed over	Target Archived	R 948 891.58	Project not advertised and changed to vukuphile project.	None	Copy of original Appointment letter.	Tec 01
2	Basic Service Delivery	Responsible, accountable, effective and	An efficient, competitive and responsive	To construct new roads	Number of kilometers upgraded from	R3 500 000.00	9km	Upgrading 1km of gravel road to surfaced	Bid advert and appointment of contractor	Contractor appointed and site handed	Target Archived	R 0.000	None	None	Tender advert and appointment letter	Tec 02

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		efficient local government system	ve economic infrastructure network	infrastructure	gravel to surfaced (concrete paving block) during fourth quarter			road at zone F RDP (access road – vukuphile) during fourth quarter	or	over						
3	Basic Service Delivery	Responsive, accountable, effective and efficient local government	An efficient, competitive and responsive economic infrastructure	To construct new roads infrastructure	Number of sqm paved at technical services during fourth quarter	R200 000.00 (roll over)	0	Paving of 500sqm at Technical Services Offices.	Bid advert and appointment of contractor	Project completed	Target Archived	R 199 465.8	None	None	Completion certificate	Tec 03

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		system	cture network													
4	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	An efficient, competitive and responsive economic infrastructure network	To construct new roads infrastructure	Number of kilometers upgraded from gravel to surfaced during fourth quarter	R3 800 000.00	0km	Upgrade of 1km of gravel to surfaced road at Ga-Seloane Moshate (vukuphile)	Bid advert and appointment of contractor	The negotiation with Roads Agency Limpopo are continuing to agree to sign MOU to allow municipality to implement the	Target Not Archived	Designs not completed	Project delayed because the road ownership is with the District.	Since the community has been promised the project and could not get funding from MIG, continue to engage the	Tender advert and appointment letter	Tec 04

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										project.					Distirct.	
5	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	An efficient, competitive and responsive economic infrastructure network	To construct new roads infrastructure	Number of kilometers upgraded from gravel to surfaced at zone S to BA phase 1 during fourth quarter	R3 500 000.00	0 km	Upgrade 1km of road from gravel to surfaced road at zone S to BA phase 1 (vukuphile) during fourth quarter	Bid advert and appointment of contractor	Tender document for appointment consultant submitted and there delays in SCM processes	Target Not Archived	R 0.00.	Delays in supply chain processes.	Expedite supply chain processes.	Tender advert and appointment letter.	Tec 05

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
6	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	An efficient, competitive and responsive economic infrastructure network	To construct new roads infrastructure	Number of kilometres upgraded from gravel to surfaced during fourth quarter	R3 500 000.00	2 km	Upgrade 1km of road from gravel to surfaced road:  CBD streets phase 2 (vukuphile) during fourth quarter	Bid advert and appointment of contractor	Project completed	Target Archived	R 0.00	None	None	Designs and Draft Tender Document	Tec 06
7	Basic Service	Responsive, accountable	An efficient,	To construct	Number of kilometer	R6 000 000.00	0	Upgrade 1.2km of	Bid advert and	The consultant has	Target Not Archived	Project completed	There was a delay in supply	Expedite finalization	Tender advert and	Tec 07

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Delivery	able, effective and efficient local government system	competitive and responsive economic infrastructure network	new roads infrastructure	roads upgraded from gravel to surfaced during fourth quarter			gravel road to block paving at Gathamatha during fourth quarter	appointment of contractor	completed designs and there comment on the final design report. The consultant had to rework certain aspects of the designs.	d		chain processes.	completion of detail designs.	appointment letter (Draft tender document final design report)	

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
8	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	An efficient, competitive and responsive economic infrastructure network	To construct new roads infrastructure	Number of kilometres upgraded from gravel to surfaced during fourth quarter	R4 750 000.00	0km	Tarring of 1km of main road from gravel to tar at zone S and Q during fourth quarter	Bid advert and appointment of contractor	The consultant was appointed late due to the appeal made during the bidding processes of consultant and the call for quotation had to be	Target Not Archived	R 0.00	There was a delay in supply chain processes.	Expedite finalization of detail designs.	Appointment letter for consultant.	Tec 08

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										repeated						
9	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new storm water control infrastructure	Number of small access bridges constructed during fourth quarter	R1 250 000.00	0	Construct one small access bridge at Madisha Ditoro during fourth quarter	Bid advert and appointment of contractor	Detail design submitted.	Target Not Archived	R 0000	There was a delay in supply chain processes.	Expedite finalization of detail designs.	Tender advert and appointment letter	Tec 09
10	Basic Service Delivery	Responsive, accountable,	Improve access to basic	To construct new	Number of small access bridges	R1 250 000.00	0	Construct one small access	Bid advert and appoint	Preliminary design submitted	Target Not Archived	R 0.00	There was a delay in supply chain	Expedite finalization of	Tender advert and appointm	Tec 10

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ry	effective and efficient local government system	services	storm water control infrastructure	constructed during fourth quarter			bridge at Magatle /Mapatjakeng during fourth quarter	ment of contract or	ed	d		processes.	detail designs.	ent letter	
11	Basic Service Delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To construct new storm water control infra	Number of small access bridges constructed during fourth quarter	R500 000.00	0	Construct one small access bridge at Lehlokwaneng during fourth	Bid advert and appointment of contract or	Preliminary design submitted	Target Not Archived	R 0.00	There was a delay in supply chain processes.	Expedite finalization of detail designs.	Tender advert and appointment letter	Tec 11

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		system		structure				quarter								
12	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new storm water control infrastructure	Number of small access bridges constructed during fourth quarter	R1 500 000.00	0	Construct one small access bridge at Makadikadi/Ireland	Bid advert and appointment of contractor	Preliminary design submitted	Target Not Archived	R 0.00.	There was a delay in supply chain processes.	Expedite finalization of detail designs.	Tender advert and appointment letter	Tec 12
13	Basic Service Delivery	Responsive, accountable, competitive	An efficient, competitive	To construct new	Number of kilometres	R9 823 575.00	1km	Upgrading of 1.8km of	30 % Construction	The contract or appointment	Target Not Archived	Expedite finalization of	Delays in supply chain processes	Expedite progress on site	Minutes of pre-site	Tec 13

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ry	effective and efficient local government system	tive and responsive economic infrastructure network	roads infrastructure	upgraded from gravel to surfaced during fourth quarter			internal streets and stormwater from Mamaolo/Mampiki		ed and pre-site handover held on 07 December 2015	d	detail designs.	for appointment of contractor.	to make up for the target.	handover	
14	Basic Service Delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To electrify new households extensions	Number of households electrified during fourth quarter at Rakgoatha village	R5 400 000.00	0	Electrification of 400 households at Rakgoatha village	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R 318 218.75	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 14

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		system														
15	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified during fourth quarter at Dublin village	R675 000.00	0	Electrification of 50 households at Dublin village	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R 38 550.04	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 15
16	Basic Service Delivery	Responsive, accountable, effective and	Improve access to basic services	To electrify new households	Number of households electrified during	R1 620 000.00	0	Electrification of 120 households at Matome	Bid advert and appointment of contractor	Specific stage for appointment of	Target Not Archived	R 130 669.32	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 16

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		efficient local government system		ds extensions	fourth quarter at Matome Village			Village	or	contractor						
17	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electify new households extensions	Number of households electrified during fourth quarter at Bolatjane village	R810 000.00	0	Electrification of 60 households at Bolatjane village	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R61 790.60	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 17
18	Basic Service	Responsive, account	Improve access to basic	To electify	Number of household	R2 000 000.00	0	Electrification of 318	378 HH energized	Complete & Energise	Target Archived	R 19 998.73	None	None	Completion Certificate	Tec 18

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Delivery	able, effective and efficient local government system	services	new households	households electrified during fourth quarter at Motantanyane village			households at Motantanyane village		d					e	
19	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households	Number of households electrified during fourth quarter at Matatane village phase 2	R1 674 000.00 (roll over)	120	Electrification of 124 households at Matatane village phase 2	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R 88 557.59	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 19

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
20	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified during fourth quarter at Motsereng village	R256 500.00	0	Electrification of 19 households at Motsereng village	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R46 336.84	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 20
21	Basic Service Delivery	Responsive, accountable, effective and efficient local govern	Improve access to basic services	To electrify new households extensions	Number of households electrified during fourth quarter at Magatle	R2 527 000.00	300	Electrification of 200 households at Magatle village	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R 153 084.33	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 21

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		ment system		s	village											
22	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified during fourth quarter at Madisha Ditoro village	R3 296 500.00	0	Electrification of 250 households at Madisha Ditoro village	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R 0.00	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 22
23	Basic Service Delivery	Responsive, accountable, effective and	Improve access to basic services	To electrify new households	Number of households electrified during	R2 635 000.00	0	Electrification of 201 households at Mapatja	Bid advert and appointment of contractor	Specific stage for appointment of	Target Not Archived	R0.00	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 23

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		efficient local government system		ds extensions	fourth quarter at Mapatjak eg village			keg village	or	contract or						
24	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electify new households extensions	Number of households electrified during fourth quarter at Ngwaname and Mafefe new stand	R1 541 500.00	0	Electrification of 120 households at Ngwaname and Mafefe new stand	Bid advert and appointment of contractor	Specific stage for appointment of contractor	Target Not Archived	R87 231.39	Delays in supply chain processes.	Expedite supply chain processes.	Designs and Draft Tender Document	Tec 24

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
25	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electify new households extensions	Number of households electrified during fourth quarter at unit F and A	R3 000 000.00	0	6km of public lights installation at unit F and A	Bid advert and appointment of contractor	Contractor appointed and site handed over on 07 December	Target Archived	R 0.00	None	None	Appointment letter and minutes of site handover.	Tec 25
26	Basic Service Delivery	Responsive, accountable, effective and efficient	Improve access to basic services	To refurbish an existing com	Number of Community halls drilled during fourth	R500 000.00 (roll over)	1	Drill boreholes in 13 community halls	70 % Construction	Project completed	Target Archived	R0.00	None	None	Completion certificate	Tec 26

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No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		local government system		municipality hall	quarter											
27	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new municipality hall	Number of new community halls constructed during fourth quarter at Ga-Mathabatha	R500 000.00 (roll over)	5	Construct 1 community hall at Ga-Mathabatha (masonry, flooring, roof, painting, fence, electricity, septic tank and	80% Construction stage	Project practically complete	Target Archived	R 91 800.00	The project is practically complete and awaiting drilling & equipping of borehole. The contractor drilled two borehole and could not get	Drill borehole outside the yard where there is enough water.	Practical completion certificate.	Tec 27

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Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
								water supply)					water and they are siting from new borehole outside the yard.			
28	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new cemeteries	Number of new cemeteries constructed during fourth quarter in Lebowakgomo phase one	R4 300 000.00	0	Development of one municipal cemetery in Lebowakgomo phase one	Designs inclusive of approved Environmental Impact Assessment Bid advert and appoint	Preliminary designs completed and environmental basic assessment submitted to the	Target Not Archived	R 0.00	The turnaround time from LEDET on approving submitted environmental basic assessment report.	Request LEDET to expedite feedback on submitted environmental basic assessm	Preliminary designs and proof of submission of environmental basic assessment report.	Tec 28

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
									ment of contract or	LEDET for approval.				ent report.		
29	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new community facilities	Number of new municipal offices constructed during fourth quarter at civic centre	R7 000 000.00	1	Extend 1 Municipal office (masonry, flooring, roof, painting, fence, electricity, tank and water supply) at civic	Bid advert and appointment of contract or	Specification stage for appointment of contract or	Target Not Archived	R 0.00	Delays in SCM processes.	Expedite SCM processes to fast track appointment of contract or.	Draft tender document submitted to SCM for advertisement.	Tec 29

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
								centre									
30	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To refurbish an existing community hall	Number of municipal and community facilities refurbished/rehabilitated during fourth quarter Nokotlou Stadium	R50 000.00 (roll over)	1	Refurbish Nokotlou Stadium	Bid advert and appointment of contractor	Evaluation stage for appointment of contractor	Target Not Archived	R 0.00	Delays in supply chain processes.	Expedite supply chain processes.	Bid advert	Tec 30	
31	Basic Service	Responsive, accountable	Improve access to basic	To construct	Number of new community	R4 300 000.00	5	Construct one commu	Bid advert and	10% construc	Target Archived	R 0.00	None	None	Progress report	Tec 31	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	Delivery	able, effective and efficient local government system	services	new community hall	y halls constructed during fourth quarter at Lenting			nity hall at Lenting (masonry, flooring, roof, painting, fence, electricity, septic tank and water supply)	appointment of contractor	tion	d						
32	Basic Service Delivery	Responsive, accountable,	Improve access to basic	To construct new	Number of new community halls	R4 300 000.00	5	Construct 1 community hall	Bid advert and appoint	Contract or appointed and	Target Archived	R 0.00	None	None	Appointment letter	Tec 32	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	ry	effective and efficient local government system	services	community hall	constructed during fourth quarter at Hweleshaneng			at Hweleshaneng (masonry, flooring, roof, painting, fence, electricity, septic tank and water supply)	ment of contractor	site handed over to the contractor.							
33	Basic Service Delivery	Responsive, accountable, effective	Improve access to basic services	To construct new recreational	Number of new recreational facilities	R3 575 000.00	0	Construct 3 new recreational facilities	Bid advert and appointment of	Project were advertised however	Target Not Archived	R 0.00	Responses from prospective service providers	The project will be prioritized in	Bid advert	Tec 33	

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ry	e and efficient local government system		ation al facilities	constructed during fourth quarter at Marulane ng, Makgoba, Lekgware ng			at Marulane ng, Makgoba, Lekgware ng (tennis court, netball court and soccer pitch)	contract or	r the response from prospective service providers was not in line with specification and were also affected by non approval of MIG roll over funds.			were not in line with specification and were also affected by non approval of MIG roll over funds.	the coming financial years.		

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
34	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new recreational facilities	Number of new recreational facilities constructed during fourth quarter at Lekurung, Lesetsi, Maralaleng	R3 575 000.00	0	Construct 3 new recreational facilities at Lekurung, Lesetsi, Maralaleng (tennis court, netball court and soccer pitch).	Bid advert and appointment of contractor	Project were advertised however the response from prospective service providers was not in line with specification and were also affected by non	Target Not Archived	R 0.00	Responses from prospective service providers were not in line with specification and were also affected by non approval of MIG roll over funds.	The project will be prioritized in the coming financial years.	Bid advert	Tec 34

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										approval of MIG roll over funds.						
35	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new community hall	Number of new community halls constructed during fourth quarter at Dublin	R4 000 000.00	5	Construct 1 community hall at Dublin (masonry , flooring roof, painting , fence, electricity, septic	Bid advert and appointment of contractor	The tender document was drafted however the project could not proceed due to lack of permission to occupy	Target Not Archived	R 0.00	Permission to occupy not granted for Malakabangan community hall	Engagement to continue with Traditional Authority of Mafefe.	Designs and Draft Tender Document	Tec 35

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
								tank and water supply)		granted for Malakabaneng community hall.						
36	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new community hall	Number of new community halls constructed during fourth quarter at Makweng	R4 300 000.00	5	Construct one community hall at Makweng (masonry, flooring roof, painting, fence, electricity,	Bid advert and appointment of contractor	Contractor appointed and site handed over to the contractor.	Target Archived	R0.00	None	None	Bid advert	Tec 36

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
								septic tank and water supply)									
37	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new storm water control infrastructure	Number of km of internal streets and storm water upgraded at Rakgoathwa during second quarter	R1 500 000.00	0	Upgrading 5.9km of Rakgoathwa internal streets and stormwater	Approved designs and tender document	The designs approved in principle but the department could not issue approval letter prior to	Target Archived	R 1 078 791.41	None	None	Designs and Draft Tender Document	Tec 37	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										council approving adjustment of fees for the consultant.						
38	Basic Service Delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To construct new storm water control infra	Number of km of storm water lining in Lebowakgomo during third quarter	R5 516 075.00 (roll over)	1	Lining of 4.8km storm water drainage in Lebowakgomo Zone B	80 % Construction	85% construction stage	Target Archived	R 4 872 251.49	None	None	Progress report.	Tec 38

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
		system		structure													
39	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new storm water control infrastructure	Number of km of road and storm water upgraded from Rockville to Tleane during second quarter	R2 500 000.00 (roll over)	7.2km	Upgrade 1.8km of road and stormwater from Gravel to block paving (rockville to Tleane	100 % Completion	93 % completion and the contractor has abandoned the site..	Target Not Archived	R 2 771 841.43	Slow progress on site and the contractor abandoned the site.	The department is in process of terminating the contract and completes the remaining works with new service provider	Progress report	Tec 39	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
40	Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To refurbishment of recreational facilities	Number of refurbished recreational facilities constructed during fourth quarter in Lebowakgomo	R755 000.00	0	Refurbishment of one sports complex in Lebowakgomo	Bid advert and appointment of contractor	The draft tender document has been submitted to SCM for advertisement and appointment of contractor	Target Not Archived	R0.00	Delays in supply chain processes.	Expedite supply chain processes.	The draft tender document	Tec 40	

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
41	Delays in supply chain processes.	Expedite supply chain processes.	Progress reports	To refurbish an existing community hall	Number of municipal and community facilities refurbished/rehabilitated during fourth quarter at zone A and zone F	R600 000.00 (roll over)	3550 sqm	Paving 1350sqm of zone A and zone F market stall areas: phase 3	Bid advert and appointment of contractor	The project was advertised and no appointment was made due to resolution by portfolio committee to hold the project until Local	Target Not Archived	R 0.00	Delays in finalizing specification	Expedite the finalization of specification for appointment of contractor.	Tender advert and minutes of portfolio committee on resolution to hold the appointment of the contractor.	Tec 41

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										Economic division operates the completed Markets atlls areas in Unit A and Unit F.						
42	Designs and Draft tender document	Designs and Draft Tender Document	Bid advert and appointment of contract	Tender advert and appointment	Number of informal trading stores developed during	R2000 000.00	0	Develop 60 northern informal trading stores	Bid advert and appointment of contract	Draft tender document completed and submitted	Target Not Archived	R 0.00	Delays in supply chain processes and the project was also	The project to be prioritized in the coming	Progress reports	Tec 42

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
			or	ent letter	fourth quarter at Lebowakgomo CBD			at Lebowakgomo CBD	or	ed to SCM and also the project was affected by non approval of MIG roll over application			affected by by non approval of MIG roll over application.	financial years.		
43	Basic Service Delivery and Infrastructure	Responsible, accountable, effective and efficient	Improved access to basic services	Waste disposal infrastructure	Number of dumping sites closed and rehabilita	R5 000 000.00	1	Closure and rehabilitation designs of one dumpin	Appointment of contractor	The draft designs were submitted and comme	Target Not Archived	R 474 308.40	Delays into finalizing designs of closure.	Expedite finalization of designs and advertis	Construction report	Tec 43

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	re Development	local government systems		ture	ted at Unit A by June 2016			g site at unit A by June 2016		nt sent to Service provider to incorporate them into the designs report.				e the project.		
44	Municipal Transformation and Organizational	Responsive, accountable, effective and efficient local government	Differentiated approach to municipal financing, planning	Review the IDP & Budget annually	Reviewed and approved IDP & Budget by May 2016	R1 200 000.00	1	Approved one 16/17 FY IDP & Budget/ by 31 May 2016	Community public participation and other government	Departmental planning sessions were held on 19-20 November and	Target achieved	R.38423 1.45 (32%)	None	None	Approved IDP	Pled 01

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Development	ment system	and support implementation	in order to meet changing service delivery needs					stakeholders	24-25 November 2015 and extended management session held on 8-9 December 2015 to deal with IDP Analysis and Strategies Chapter s.						

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										Desktop status quo analysis was also done. Steering committee meeting was also held on the 8 <sup>th</sup> November 2015. (*Notice of meetings; *Minutes &						

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										attendance register of meetings; & *Draft status quo report)						
45	Municipal Transformation and Organisational	Responsive, accountable, effective and efficient local government	Differentiated approach to municipal financing, planning	Develop 2040 growth development strategy	Development & Approval of the 2040 blue print vision; * Approval	R500 000.00 (Under Professional Fees)	0	Approved one 2040 growth development strategy by May 2016	Draft 2040 growth development strategy	Nil progress for the quarter. (*Draft growth and development	Target not achieved	R.00	Awaiting Budget Adjustment to Align with Departmental Budget	Awaiting Reprioritization of Departmental Budget and the	Growth Development Plan report	pled 02

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Development	ment system	and support implementation	egy	of the plan by Council. Launch of the vision 2030; by May 2016					strategy submitted to management)				indicator and budget to moved out.		
46	Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	To promote economic development initiatives of SMM	Number of capacity building & information sharing sessions held with SMME's quarterly	R0	2	4	Conduct 2 session on capacity building and information sharing	8	Target achieved	R20,092	There is a standing schedule of SMMEs and Cooperatives trainings until the end of February 2016	None	Notice, Invitation, Agenda & Attendance Register	Pled 03

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				E'S and Co-operatives												
47	Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	To promote economic development initiatives of SMM E'S and	Number of SMME and Cooperative linked through business plans for funding	R0	0	4	Link 2 SMME and Cooperatives for funding	13	Target achieved	N/A	The potential to link SMMEs and Cooperatives is fluctuating depending on the availability of financial resources from	None	Acknowledgement of application letter for funding	Pled 04

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projecti on	Actual						
				Co-ope rativ es									sponsors			
48	Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	To promote economic development initiatives of SMM E'S and Co-	Number of exhibitions conducted quarterly	R0	3	4	Conduct 2 exhibition	3	Target achieved	R20,092	None	None	*Notices, attendance register and agenda	Pled 05

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				operatives												
49	Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	To promote economic development initiatives of SMM E'S and Co-operative	Review SMMEs and Cooperatives database by the 2 <sup>nd</sup> quarter	R0	1	1	Data capturing	1	Target achieved	OPEX	None	None	1 Reviewed SMME's and Cooperatives database	Pled 06

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				s												
50	Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	To promote economic development initiatives of SMM E'S and Co-operative	Number of SMMEs and Cooperatives monitoring and support site visits undertaken per quarter	R0	n/a	12	6 (Monitoring and support 2 SMME's and cooperatives)	15	Target achieved	OPEX	None	None	*Site visits reports & Pictures; * Site visit register	Pled 07

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				s												
51	Local Economic Development	Responsible, accountable, effective and efficient local government	Single window of coordination	To create temporary jobs to local communities	Number of work opportunities created through EPWP per quarter	R0	200	200	Create 100 work opportunities	145	Target not Achieved	N/A	Information flow from other municipal units is still a challenge	Improvement on data exchange within departments	*Signed employment contracts;	Pled 08
52	Local Economic Development	Responsible, accountable, effective and	Single window of coordination	To create temporary jobs	Number of jobs created through other municipal	R0	450	400	200 Jobs created through other municipal	9	Target not achieved	N/A	Information flow within the municipal units is still a challenge	Establishment of an internal LED Commit	Signed employment contracts; *Council	Pled 09

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nt	efficient local government		to local communities	initiatives per quarter				initiativ es				to be overcome	tee	resolution	
53	Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	Provide support to informal sector	% of informal traders licensed operating in Lebowakgomo Township annually	R0	100%	100%	License 100% informal traders	0%	Target achieved	N/A	External consultations with the hawkers has been affected by none attendance of meetings by the hawkers leadership	Meetings are expected to be revived in the 3 <sup>rd</sup> quarter of the 2015/16 financial year (January-March	Copies of licenses issued	Pled 10

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
																	2016)
54	Local Economic Development	Responsible, accountable, effective and efficient local government	Single window of coordination	Provide support to informal sector	Number of sector forums held per quarter	R0	n/a	6	3	3	Target achieved	R20,092	None	None	Invitation letters; Agenda; & Minutes	Pled 11	
55	Local Economic Development	Responsible, accountable, effective and efficient	Single window of coordination	Provide support to local economy	Facilitate the implementation of the approved LED	R0	n/a	Facilitate the implementation of the approved LED	Progress report on implementation of LED	22	Target achieved	OPEX	None	None	Progress report to Council	Pled 12	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		local government		omic development	Strategy			Strategy	Strategy							
56	Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	Monitor outdoor advertising	100% management and regulation of outdoor advertising by July 2015	R0	n/a	Manage and regulate 100% of outdoor advertising from July 2015	Management report on outdoor advertisements	100%	Target achieved	OPEX	None	None	Monthly outdoor advertising management report (Issued warning letters to non-compliant)	Pled 13
57	Local Economic	Responsive, account	Administrative and	To promote	LED learnerships	R327,000	n/a	2	Appointment of LED	0	Target not Achieve	R0.00	The grant conditions cannot be	Return funds to COGHST	Appointment letters	Pled 14

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Development	able, effective and efficient local government	financial capability	economic development initiatives for SMM Es and Cooperatives	appointed				leanership		d		traced	A		
58	Spatial Rationale	Responsive, accountable, effective and	Actions supportive of the human settlement	To monitor, guide and	Number of approved local spatial developm	R250 000.00	1	Implement one approved local spatial develop	Implementation of the approved Local Spatial	Terms of reference compile	Target not achieved	R0.00	The project could not be done due to the implemetation of	Project to be implemented in the year 2016/17	Progress report submitted to Council	Pled 15

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		efficient local government system	ent	control spatial development within the municipality	ent framework for Mathabatha/Mafefe cluster by June 2016			ment framework for Mathabatha/Mafefe cluster by June 2016	Development framework for Mathabatha/Mafefe cluster	d.			2014/15 projects	and the indicator and budget to moved out.		
59	Spatial Rationale	Responsive, accountable, effective and efficient local	Actions supportive of the human settlement	To monitor, guide and control	Number of approved local spatial development framework	R250 000.00	1	Implement one approved local spatial development framework	Implementation of the approved Local Spatial Development	Terms of reference compiled	Target not achieved	R0.00	The project could not be done due to the implementation of 2014/15	Project to be implemented in the year 2016/17 and the indicato	Progress report submitted to Council	Pled16

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		government system		spatial development within the municipality	work for Mphahlele cluster by June 2016			work for Mphahlele cluster by June 2016	framework for Mphahlele cluster				projects	work and budget to be moved out.		
60	Spatial Rationale	Responsive, accountable, effective and efficient local government	Actions supportive of the human settlement	To monitor, guide and control spatial	Number of spatial planning awareness sessions held with all the traditional authorities	R0.00	4	3	-	-	Third quarter target	R0.00	N/A	N/A	Attendance register	Pled 17

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		system		development within the municipality	s within the municipality											
61	Spatial Rationale	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development	% of applications for land use rights (R188 & R293 & Lebowakgomo Town Planning Scheme	R0	0	Process 100% of applications for land use rights quarterly	100% of applications for land use rights (R188 & R293 & Lebowakgomo Town Planning Scheme	100%	Target achieved	OPEX	None	None	Application register	Pled18

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ent within the municipality	processed within 3 months)				processed within 3 months)							
62	Spatial Rationale	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development withi	Joint established municipal tribunal by 4 <sup>th</sup> quarter	0	-	Establish one municipal tribunal by 4 <sup>th</sup> quarter	Develop a municipal tribunal process plan	1	Target achieved	OPEX	None	None	Council resolution	Pled19

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				n the municipality												
63	Spatial Rationale	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development within the municipality	% of compliance and non-compliance land use rights inspections conducted in Lebowakgomo quarterly	R0	0	Conduct 100% inspections on compliance and non-compliance land use rights in Lebowakgomo quarterly	100% of compliance and non-compliance land use rights inspections conducted in Lebowakgomo quarterly	100% Site inspections were conducted	Target achieved	OPEX	None	None	Site inspection reports	Filed 20

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				unicipality					y							
64	Spatial Rationale	Responsible, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development within the municipality	% of non-compliance land invasions conducted on municipal owned properties quarterly	R0		Conduct 100% inspections on municipal owned properties (land invasion quarterly)	100% of non-compliance land invasions, inspections conducted on municipal owned properties quarterly	0%	Target not Achieved	OPEX		Pending court case on invasion of portion 22 of farm Voerspoed 458KS	Site inspection reports/notices with pictures	Filed 21

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ty												
65	Spatial Ratio	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development within the municipality	Registration of Municipal Properties in Lebowakgomo Township to municipal name	R 1 100 000.00 (Under Professional Fees)	0	Registration of 1100 Municipal Properties in Lebowakgomo Township to Municipal name (275 per quarter)	Registration of 275 Municipal Properties into Municipal Name	0	Target not achieved	R0.00	Delay in the appointment of an attorney for registration of properties by acting MM	The appointed Attorney to register sites in bulk	* Copy of submission to deeds office and ownership print out	Pled 22

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ty												
66	Spatial Ratio	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development within the municipality	Number of hectare of state land facilitated for acquisition for Buy Back Centre by 2 <sup>nd</sup> quarter	R0	-	Facilitate five hectares of state land for acquisition (for Buy Back Centre) by Fourth quarter	Conduct community meeting	0	Target not achieved	OPEX	Delays in the SCM unit for appointment of Valuer	To speed up the process of appointment	Final Community Resolution;	Pled 23

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ty												
67	Spatial Ratio	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development within the municipality	Number of hectare of state land facilitated for acquisition for Cemetery by 2 <sup>nd</sup> quarter	R0	-	Facilitate 20 hectares of state land for acquisition (for Cemetery) during 4th quarter	-	-	Fourth quarter target	R0.00	None	None	Valuation Report; Sub divisional Diagram; Locality Map;	Pled 24

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ty												
68	Spatial Ratio	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development within the municipality	Updated municipal valuation system through supplementary roll	R 759 009.00 (Under Profession Fees)	1	Update one municipal valuation system through the supplementary roll on a quarterly basis	Supplementary valuation roll to be submitted during t	Site visits	3	R0.00	None	None	*Quarterly site Visit report and Pictures	Pled 25

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ty												
69	Spatial Ratio	Responsive, accountable, effective and efficient local government system	Actions supportive of the human settlement	To monitor, guide and control spatial development within the municipality	Number of sites disposed in Lebowakgomo Township	R0	-	Dispose 300 sites at Lebowakgomo Township	Dispose 75 sites at Lebowakgomo Township	05 properties disposed	Target not achieved	R0.00	Lack of finance to service sites	Council to allocate enough money for serving of empty sites	Site disposal reports	Pled 26

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ty												
70	Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide administrative support to audit committee	Number of quarterly Audit committee meetings held quarterly	R239 400.00	5	Conduct 4 audit committee meetings (one per quarter)	Conduct two audit committee meetings	Four audit committee meetings conducted	Target achieved	R168 341.44	None	None	Minutes of audit committee meeting and attendance register	M01
71	Good governance and public	Responsive, accountable, effective	Improve municipal financial and	Provide Administrative	Number of Audit Committee quarterly	R50 000 (Under Audit Committee	4	Compile 4 audit committee reports	Compile one audit committee	3	Target achieved	R7 163.71	None	None	Approved report by audit committee	M02

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	participation	efficient Local Government systems	administrative capability	Support to Audit Committee	reports submitted to Council	Expenses)		and submit to council quarterly (one per quarter)	report and submit to council						chairpersons and council resolution	
72	Good governance and public participation	Responsible, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Provide Internal Audit Services	Number of quarterly Internal Audit reports submitted to Audit Committee	R0	8	Submit 8 internal audit reports to audit committee	Submit two internal audit reports to audit committee	Two risk management reports compiled	Target achieved	R0.00	None	None	Quarterly risk management report, minutes of risk management meeting and attendance	M03

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
																e register	
	Good governance and public participation	Responsible, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Improve risk management systems and protect the municipality from risks	Number of Quarterly Risk Management Reports Compiled and submitted to Risk Committee by 30 June 2016.	R0.00	4	Compile and submit four risk management report quarterly	Compile and submit one risk management report	1	Target achieved	R0.00	None	None	Quarterly Risk Management report, Minutes of Risk Management Meeting & Attendance Register	M04	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
73	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Provide Internal Audit Services	Number of risk management committee meetings conducted by 30 June 2016	R24 000 .00	4	Conduct four risk management committee meeting	Conduct two risk management meeting	Two risk management meetings conducted	Target achieved	R0.00	None	None	Minutes and attendance register	MM04
74	Good governance and public participation	Responsive, accountable, effective and efficient Local Govern	Improve municipal financial and administrative capability	Provide prompt response to Auditor	% of AGSA queries attended to quarterly	R0.00	0	100% of AG queries attended to quarterly	100% of AGSA queries attended and resolved	100% during first quarter and 80% during second quarter	Target not achieved	R0.00	The heads of departments did not submit the required information in terms of the AG	The accounting officer to engage with the heads of departm	Progress report on implementation of AGSA findings	MM05

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		ment systems	y	General's Audit Queries									report	ents during the extended management meeting		
75	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Provide prompt response to Audit or General's Audit	% of internal audit queries attended to quarterly	R0.00	0	100% of internal audit queries attended quarterly	100% of internal audit queries attended quarterly	100% during first quarter and 80% during second quarter	Target not achieved	R0.00	The heads of departments did not submit the required information in terms of the internal audit	The accounting officer to engage with the heads of departments during the	Progress report on implementation of internal audit findings	M06

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				Queries									report	extended management meeting		
76	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Mitigate against identified risks	% of risks mitigated on a quarterly basis	R0.00	0	100% of risks mitigated quarterly	100% of risks attended and mitigated	100% during first quarter and 80% during second quarter	Target not achieved	R0.00	The heads of departments did not submit the required information in terms of the risk report	The accounting officer to engage with the heads of departments during the extended manage	Quarterly risk management report	M M06

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
														ment meeting		
77	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Ensure implementation of Council Resolutions	% of council resolution implemented by 30 June 2016	R0.00	6	100% of council resolution implemented quarterly	100% of council resolution implemented	100% during first quarter and 80% during second quarter	Target not achieved	R0.00	The heads of departments did not submit the required information in terms of the council resolution	The accounting officer to engage with the heads of departments during the extended management meeting	Progress report on implementation of Council resolution	MM07

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
78	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Provide strategic leadership	Number of weekly executive management meetings held quarterly.	R0.00	12	Conduct 32 executive management meetings quarterly	Conduct 24 executive management meetings	Four executive management meetings conducted	Target not achieved	R0.00	Meetings were postponed due labour unrest in the institution	The accounting officer to engage with the heads of departments during the extended management meeting	Attendance register, agenda and minutes of the meetings	MM08
79	Good governance	Responsive, accountable	Improve municipal	Monitor and	Number of premiers	R0.00	4	Compile four Premier	Compile two Premier	Four cases/progress	Target not achieved	R0.00	Some of the cases were	Awareness campaign	Signed final reports	MM0

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	and public participation	able, effective and efficient Local Government systems	financial and administrative capability	implement Premier hotline cases	hotline progress reports compiled by 30 June 2016			hotline progress reports quarterly	hotline progress reports quarterly	report were reported and resolved	d		reported on municipal call centre	ns to be done within the municipality	by accounting office and proof of submission to office of the premier	9
80	Good governance and public participation	Responsive, accountable, effective and efficient Local Government	Improve municipal financial and administrative capability	Monitor and implement Presidential hotline	Number of Presidential hotline progress reports compiled by 30 June 2016	R0.00	4	Compile four presidential hotline progress reports quarterly	Compile two presidential hotline progress reports quarterly	One case was reported and resolved	Target not achieved				Signed final report by accounting officer and proof of submission to office of the	M M1 0

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		systems		cases											Premier.	
81	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and administrative capability	Improve communication systems in the municipality	Communication support provided to internal and external stakeholders by 30 June 2016	R600 000.00	12	Provide 100% support to internal and external stakeholders by 30 June 2016	Provide 100% support to internal and external stakeholders	Supported and attended 28 internal and external stakeholders events	Target Achieved	R0.00	None	None	Requests from user departments/ stakeholders, invitations, agenda and attendance register	M11
82	Good governance and public	Responsive, accountable, effective	Improve municipal financial and	Improve communication	Quarterly municipal newsletter development	R50 000.00	4	Develop four municipal newsletters	Consolidation of the articles from	0	Target not achieved	R0.00	Late appointment of Service provider	To speed up the appointment of	Newsletters	M12

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	participation	efficient Local Government systems	administrative capability	systems in the municipality	d			quarters quarterly	departments and develop two newsletters				for printing of newsletter	service provider		
83	Municipal transformation and organizational development	Responsive, accountable, effective and efficient Local Government systems	Single window of coordination	Periodically monitor and assess the institutional performance	Number of individual performance agreements signed by senior managers by 14 July 2016	R0.00	6	Sign six individual performance agreements by senior manager by 14 July 2016	Signing of six performance agreements by senior managers	Five senior managers signed performance agreements	Target not achieved	R0.00	One post still vacant for technical services	The position to be filled before end of January 2016	Signed performance agreement by senior managers	M M13

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				ce												
84	Municipal transformation and organisational development	Skilled and capable workforce	Single window of coordination	Periodically monitor and assess the institutional performance	Number of individual performance assessments conducted for senior managers quarterly	R0.00	0	Conduct individual assessments to six senior manager quarterly	Conduct assessments to six senior managers	Three senior managers were assessed	Target not achieved	R0.00	The acting municipal manager could not be assessed because he was not the acting MM during the financial year and the technical director resigned and could not attend the	The MM and technical service director positions to be filled before end of January 2016	Signed performance assessments report and the attendance register	MM14

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
													assessments. The CFO gave apology due to family commitments			
85	Municipal transformation and organizational development	Responsive, accountable, effective and efficient Local Government systems	Single window of coordination	Municipal transformation and organizational development	Number of quarterly reports tabled to Council	R0.00	4	Table four SDBIP quarterly reports to council within 30 days after the end	Tabling of one SDBIP report to Council within 30 days after the end of	Two reports were tabled to Council	Target achieved	R0.00	None	None	Noted report and Council Resolution	MM15

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nt			ent				of quarter	quarter							
86	Municipal transformation and organizational development	Responsive, accountable, effective and efficient Local Government systems	Single window of coordination	Municipal transformation and organizational development	Annual Performance Report tabled to Council by 1 <sup>st</sup> quarter	R0.00	1	Table one 2014/15 annual performance report to Council by 31 August 2015	Draft and submit the 2014/15 annual performance report to Council, National and Provincial Treasury, CoGHS TA and	One report was drafted and submitted to all the stakeholders as per legislation	Target achieved	R0.00	None	None	Council resolution and the tabled report, proof of submission to the stakeholders	MM16

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
									office of the Auditor-General							
87	Good governance and public participation	Responsible, accountable, effective and efficient Local Government systems	Differentiated approach to municipal financial planning and support implemented	Coordinate, advocate, capacitate, mainstream, monitor and evaluate	Number of special focus structures relaunched and supported	R30 000 .00	5	Relaunched and supported two special focus structures	Relaunch municipal children advisory council and disability forum	One children advisory forum was relaunched and	Target not achieved	R0.00	One forum was postponed due to school calendar restrictions	Improve communication with the department of education during planning process	Letters for council members	MM17

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				special focus programme												
88	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Differentiated approach to municipal financing, planning and support implemented	Coordinate, advocate, capacitate, mainstream, monitor and	Number of special focus meetings coordinated	R120 000.00	22	Coordinate 24 special focus meetings	Coordinate six meetings on special focus forum	Six meetings coordinated	Target achieved	R7 624.00	None	None	Attendance register and approved minutes of the special focus forms meetings	M18

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				evaluate special focus programme												
89	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Differentiated approach to municipal financing, planning and support implement	Coordinate, advocate, capacitate, mainstream, monitor	Number of NGOs and CBOs empowered	R37 000 .00	0	Empowerment of four NGOs on capacity building	Provide with fencing of sites to Tooseng homebase care, Mameriti Day Care centre,	0	Target not achieved	R0.00	Insufficient budget due to the payments made to projects for the previous financial year	To be implemented in the third quarter with the mid-year budget provision	Photos and proof of payments	M19

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
			ented	tor and evaluate special focus programme					Motsere reng home base care and Boithabisi song Cretche					n		
90	Good governance and public participation	Responsible, accountable, effective and efficient Local Government	Differentiated approach to municipal financing, planning and	Coordinate, advocate, capacitate, mainstream	Number of community tolerant conducted through community integration	R84 242 00	0	Conduct four dialogues and educational sessions in high risks areas on	Conduct two educational dialogues on xenophobic in Zebediel	Two educational dialogues conducted	Target achieved	R18100.00	None	None	Attendance register	MM20

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
		systems	support implemented	m, monitor and evaluate special focus programme	initiatives			xenophobic	a cluster								
91	Good governance and public participation	Responsive, accountable, effective and efficient Local	Differentiated approach to municipal financing,	Coordinate, advocate, capacitate,	Number of special focus awareness campaigns conducted for	R17 500 .00	3	Conduct six awareness campaigns on special focus	Conduct awareness during Mandela month and 16 days of	Two awareness campaigns were conducted	Target achieved	R65 918 .29	None	None	Attendance register	M M2 1	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	n	Government systems	planning and support implemented	mainstream, monitor and evaluate special focus programme	special focus groupings			groupings	activism								
92	Good governance and public partici	Responsive, accountable, effective and	Differentiated approach to municipal	Coordinate, advocate, capa	Number of special focus calendar activities participat	R90 000 .00	6	Participate in six special focus calendar	Conduct women celebration day and campaig	Four activities conducted	Target achieved	R60 000 .00	None	None	Invitation to various stakeholders and attendanc	M M2 2	

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	patio n	efficient Local Government systems	financing, planning and support implemented	citatie, mainstream, monitor and evaluate special focus programme	e in.			activities	n to older persons on government services and national disability celebration day						e register	
93	Good governance and	Responsive, accountable,	Differentiated approach to	Coordinate, advo	Number of ward based AIDS	R0.00	0	Establish ten ward based	Launching of four ward	Three ward based AIDS	Target not achieve	R0.00	One ward based AIDS council was established	The office intends to	Appointment letters and	M M2 3

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	public participation	effective and efficient Local Government systems	municipal financing, planning and support implemented	capacity, mainstream, monitor and evaluate special focus programme	Council established for special focus groupings			AIDS Council in all clusters within the municipality	based AIDS Council at Zebediela cluster	council launched	d		at Ga-Mathabatha ward 27 and Zebediela ward 07 could not meet due to their ward problems	continue establishing ward based AIDS Council at ward 07 on the third of the year	attendance register	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
94	Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Differentiated approach to municipal financing, planning and support implemented	Coordinate, advocate, capacitate, mainstream, monitor and evaluate special focus programme	Number of public participation policy approved	R100 000.00	0	Approve one public participation policy	Tabling of draft policy for inputs and comment by executive, organized labour and staff	0	Target not achieved	R0.00	Postponement of meetings		Attendance register	MM33

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				e												
95	Good governance and public participation	Responsible, accountable, effective and efficient Local Government systems	Differentiated approach to municipal financing, planning and support implemented	Coordinate, advocate, capacitate, mainstream, monitor and evaluate special	Number of sessions to inform community on services rendered, new developments and policies	R90 000 .00	6	Conduct four public meetings with various clusters within the municipality	Conduct one session at Lebowa kgomo cluster	0	Target not achieved	R0.00	Due to the unavailability of the Mayor		Attendance register	M34

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				focus programme												
96	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Recruit and retain competent human capital	Number of vacant & funded positions filled by June 2016	R100 000.00	12	Fill 17 vacant positions by June 2016	Advertisement of 10 positions and Short listing, Interviews and appointments of ten positions	7 positions filled to date	Target not achieved	R5 980.23	Four posts were advertised in terms of the old structure and LLF resolved that they be re-advertised	Re-advertise the four posts and new vacant posts	Adverts and Attendance registers and appointment letters	Corp 01

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
97	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Review human resource policies by June 2016	Number of HRM policies reviewed during Fourth quarter	R0	5	Reviewed five policies by June 2016 (Car Allowance, Subsistence & travel, Cell-phone allowance, Overtime policy, Recruitment policy	Consultation with Labour in the Local Labour Forum	Policy on Subsistence and Travel allowance served before LLF and council	Target achieved	R0.00	None	None	Attendance register and minutes of the Local Labour Forum	Corp 02

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
98	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Review employment equity plan	Number of Employment Equity plan reviewed by December 2015	R0	1	Review one employment equity plan by second quarter	Consultation with the Employment Equity Committee and Reviewed one Employment Equity plan submitted to Council	None	Target not achieved	R0.00	Discussions on salary disparities and Labour unrest affected other meetings with employees meetings were not convened	Employment Equity plan to serve before LLF for consultation the 3 <sup>rd</sup> quarter	Minutes of the Employment Equity Committee and Council resolution and the approved plan	Corp 03
99	Municipal Transf	Responsive, account	Implement a differen	Develop Care	Number of Career &	R0	0	Develop one policy	Table the draft	A policy on successi	Target achieve	R0.00	None	None	Council resolution .	Corp

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ormation and Organisational Development	able, effective & efficient local government system	tiated approach to municipal financing, planning and support	er & Succession planning policy	Succession planning policy developed by December 2015			on career and succession planning by December 2015	policy to council. Consultation with Labour and One policy developed and submitted to Council for approval	on planning submitted to Local Labour Forum and Council	d				Attendance register and minutes of the Local Labour Forum meeting and Approved Career & Succession planning policy	04

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
100	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Develop policy on Reasonable Accommodation for People with Disability	Number of Policy on Reasonable Accommodation for People with Disability developed by January 2016	R0	0	Develop 1 policy on reasonable accommodation for People with Disability by January 2016	Table the draft policy to council for noting and Consultation with Labour	A policy on Reasonable accommodation for PWD served before the LLF and Council	Target achieved	R0.00	None	None	Council resolution and Draft Policy and Attendance register and minutes of the Local Labour Forum meeting.	Corp 05
101	Municipal Transformation	Responsive, accountable,	Implement a differentiated	Convene Employment	Number of Employment Equity	R0	1	Conduct 4 employment	Conduct 2 employment	One meeting was conduct	Target not achieve	R0.00	Labour unrests and Bargaining on Salary	Two meetings of Employment	Minutes of the meeting and the	Corp 06

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ion and Organ isatio nal Devel opme nt	effectiv e & efficient local govern ment system	approac h to municip al financin g, planning and support	ent Equity Foru m meet ings	Forum meetings held on a quarterly basis			equity forum meetings held quarterl y (one meeting each quarter)	equity meeting	ed	d		disparities among General workers consumed most of our consultatio n period with Labour	ment Equity to be held in the 3 <sup>rd</sup> Quarter	attendanc e register	
102	Municipal Transformat ion and Organ izatio nal Devel	Responsible, accountable, effective & efficient local govern ment	Implement a differentiated approach to municip al financin g,	Review of the organiza tional struc ture	Number of organiza tional structure approved by June 2016	R0	1	Approve one organiza tional struc ture by June 2016	Submiss ion of the draft Organog rame to strategic manage ment	1 organiza tional struc ture was and approve d by Council	Target achieve d	R0.00	None	None	Draft organogr ame Minutes of the meeting and attendanc e register	Corp 07

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	opment	system	planning and support						meeting							
103	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Develop WSP	Number of Workplace Skills plan developed and submitted to LGSETA by April 2016	R0	1	Develop 1 workplace skills plan by fourth quarter	-	-	Fourth quarter	R0.00	N/A	N//A	Draft Workplace Skills Plan and Signed Workplace Skills Plan and acknowledgement letter from LGSETA	Corp 08
104	Municipal Transf	Responsive, account	Implement a differen	Impl ement of	Number of Skills Audit	R0	1	Compilation of one	Issuing of skills audit	0	Target not achieve	R0.00	Lack of capacity/vacant	A skills audit report	Skills Audit form and	Corp 09

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ormation and Organisational Development	able, effective & efficient local government system	tiated approach to municipal financing, planning and support	skills audit	reports compiled by March 2016			skills audit report by March 2016	forms to employees and Consolidation of inputs from Skills Audit forms		d		position within the training unit	to be compiled in the 3 <sup>rd</sup> quarter	Consolidated report	
105	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government	Implement a differentiated approach to municipal financing,	Training of officials	Number of officials and Councilors trained by 30 June 2016	R1 581 210.08 (officials & councillors)	150	Training of 150 officials and 50 Councilors by 30 June 2016	Provide training to 38 officials	20 officials and 2 councillors trained	Target not achieved	R33 759.40	Lack of capacity/vacant position within the training unit	Additional 18 Officials to be covered during the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter	Purchase requisition and attendance register	Corp10

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	opment	system	planning and support													
106	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Convene Training Committee meetings	Number of Training Committee meetings convened quarterly	R0	2	Four Training Committee meetings held quarterly (one quarter)	Convening and holding 1 meeting	0	Target not achieved	R0.00	Meeting was convened for October 2015 but did not take place due to the unavailability of members	1 additional meeting to be held in the 3 <sup>rd</sup> quarter	Minutes and attendance register	Corp11
107	Municipal Transf	Responsive, account	Implement a differen	Inspection &	Number of OHS inspectio	R280 000.00	24	Conduct twenty four	12 OHS inspections on	12 OHS inspections	Target achieved	R1057696	None	None	Inspection report	Corp 12

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ormation and Organ isatio nal Devel opment	able, effective & efficient local govern ment system	tiated approach to municipal financin g, planning and support	visit of muni cipal build ings	ns/visits conducte d on a quarterly basis to all municipal buildings			inspecti ons/visits on municip al building s on a quarterl y basis	municip al building s	were conduct ed on municip al building s						
108	Munic ipal Transfor mation and Organ isatio nal Devel	Respon sive, account able, effective & efficient local govern ment	Implem ent a differen tiated approach to municip al financin g,	Inspe ction & visit of muni cipal const ructi on	Number of OHS municipal constructi on project inspectio ns/visits conducte d on a	R0	15	Conduct Twenty inspecti ons/visits on municip al construc tion projects	5 inspecti ons on municip al construc tion projects	3 inspecti ons conduct ed during the quarter under	Target not achieve d	R0.00	Number of active projects to be inspected were only three. The target was not well formulated	To revise the target in a way that we be within the control	Inspectio n reports	Corp 13

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	opment	system	planning and support	projects	quarterly basis			on a quarterly basis		review			.	of Corporate Services during Mid-term review		
109	Municipal Transformation and Organisational Development	Responsible, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and	Convene quarterly Occupational Health and Safety	Number of Occupational Health and Safety meetings convened quarterly	R0	4	Convene four Occupational Health and Safety meetings	Convene and holding two meetings	2 OHS meeting held during the Quarter	Target achieved	R0.00	None	None	Minutes and attendance register	Corp 14

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nt		support	meetings												
110	Municipal Transformation and Organisational Development	Responsible, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Convene Local Labour Forum meetings	Number of monthly Local Labour Forum meetings conducted quarterly	R0	8	Convene and hold twelve Local Labour Forum meetings (three meetings per quarter)	Convening and holding three meetings	4 Local Labour Forum meetings held during the quarter	Target achieved	R0.00	None	None	Minutes and attendance register	Corp 15
111	Municipal Transformation	Responsible, accountable,	Implement a differentiated	Convene Local Labo	Number of Labour Relations workshop	R0	4	Conduct four labour relation	Conduct 1 labour relations	0	Target not achieved	R0.00	Workshop not conducted due to	Two workshops on Labour	Minutes and attendance	Corp 16

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ion and Organizational Development	effective & efficient local government system	approach to municipal financing, planning and support	ur Forum meetings	s conducted on a quarterly basis			s workshops on a quarterly basis	workshop		d		Labour instability in the municipality	relations will be conducted in the 3 <sup>rd</sup> quarter	e register	
112	Municipal Transformation and Organizational Development	Responsible, accountable, effective & efficient local government	Implement a differentiated approach to municipal financing, planning	Conduct employee wellness workshops	Number of employee wellness workshops conducted by June 2016	R150 000.00	0	Conduct four workshops on employee wellness (one per quarter)	Conduct 1 workshop on employee wellness	0	Target not achieved	R0.00	Workshop could not take place on the proposed dates due to Negotiations on Salary disparities	Two workshops will be held in the 3 <sup>rd</sup> quarter	Minutes and attendance register	Corp 17

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nt	system	and support													
113	Municipal Transformation and Organisational Development	Responsible, accountable, effective & efficient local government system	Singles window of coordination	Roll out and Implementation of electronic Budget reporting system	Number of functional electronic Budget reporting module implemented during fourth quarter	R400 000.00 (Under Professional Fees, SCOA )	0	Install One electronic budget reporting system by fourth quarter	Developments of specification and terms of reference and Advertisement ,compulsory briefing session and evaluation	0	Target not achieved	R0.00	There is a circular from National Treasury that instructed municipalities to suspend procuring Financial Management systems due to SCOA implement	Wait for National Treasury to finalise their process of implementation of SCOA	Copy of Terms of reference and copy of advert	Corp 18

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
													ation.			
114	Municipal Transformation and Organisational Development	Responsible, accountable, effective & efficient local government system	Singles window of coordination	Development of ICT Policy Framework	Number of approved ICT Governance Policy Framework during fourth quarter	R1 000 000.00 (Under Professional Fees)	0	Develop one ICT governance policy framework during fourth quarter	-	-	Fourth quarter	R0.00	N/A	N/A	Copy of the terms of reference /specification and copy of advert	Corp 19
115	Municipal Transformation	Responsible, accountable, effective	Singles window of coordin	Development and impl	Number of functional GIS installed	R300 000.00 (Under Professional	0	Install one functional GIS during	Development of Terms of referenc	0	Target not quarter	R0.00	Non submission of the terms of reference	Revise the target during Mid-	Copy of the terms of reference /specifica	Corp 20

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	and Organizational Development	efficient local government system	ation	ementation of GIS	during fourth quarter	Fees)		fourth quarter	e/specification and Advertisement ,compulsory briefing session and evaluation,				by User department (Town planning)	term review.	tion and Copy of the advert	
116	Municipal Transformation and Organization	Responsive, accountable, effective & efficient local	Singles window of coordination	Review of Disaster Recovery Plan	Number of the revised and approved DRP during fourth	R500 000 00 (Under Professional Fees)	Approved Disaster Recovery Plan	Review one disaster recovery plan during the fourth	Development of terms of reference and Advertisement ,compul	The request letter has been sent to SITA. There	Target not achieved	R0.00	Purchase order to SITA delayed by approval of memo by CFO.	Fast tracking of approval of memos in order to	Copy of terms of reference and Copy of the advert	Corp 21

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nal Development	government system			quarter.			quarter	sory briefing session and evaluation	have been communications and a meeting regarding the review.  Awaiting purchase order to submit to SITA so that they proceed with the				improve on the response time for production of purchase order.		

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
										work.						
117	Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Singles window of coordination	Review of Information Communication & Technology Service Level Agreements	Number of Service Level Agreements reviewed by June 2016	R0	Approved Service Level Agreements	Review of three Information Communication & Technology Service Level Agreements during third quarter.	Coordination with the Services provider . Have a meeting to discuss the Review of the Service Level Agreements and	One SLA signed between municipality and fujitsu.	Target achieved	R0.00	None	None	Emails /correspondences between me and service providers, Minutes and Copy of the reviewed draft Service Level Agreement with Fujitsu.	Corp 22

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				nts					Writing of Memos of request to Municipal Manager for approval							
118	Municipal Transformation and Organisation	Responsive, accountable, effective & efficient local	Singles window of coordination	Procurement of Desktop Computer	Number of Desktop Computers procured by June	R150 000.00 (Information Technology Facilities)	15	Procure fifteen desktop computers by June 2016	Drawing of specification and Advertisement of	The tender has been advertised and awaiting to be	Target achieved	R0.00	None	None	Copy of the specification and Copy of the advert	Corp 23

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nal Development	government system		s	2016	vote)			tender	evaluated.						
119	Municipal Transformation and Organisational Development	Responsive, accountable, effective & efficient local government system	Singles window of coordination	Procurement of Laptop computers	Number of Laptop Computers procured by March 2016	R200 000.00 (Information Technology Facilities vote)	15	Procure twelve Laptop computer by March 2016	Submission of Specification to Supply Chain Management & advertisement of tender and Appointment of Service	The tender has been advertised and awaiting to be evaluated	Target not achieved	R0.00	Waiting for evaluation committee to finalise the process of appointment	The appointment to be done during the third quarter	Approved Specification & copy of advertisement and appointment letter	Corp 24

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
									Provider							
120	Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Singles window of coordination	Procurement of Printers	Number of Printers procured by March 2016.	R30 000.00 (Information Technology Facilities vote)	8	Procure eight printers by March 2016	Submission of Specification to Supply Chain Management & advertisement of tender Appointment of Service Provider	The tender has been advertised and awaiting to be evaluated	Target not achieved	R0.00	Waiting for evaluation committee to finalise the process of appointment	The appointment to be done during the third quarter	Approved Specification & copy of advertisement and appointment letter	Corp 25

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
121	Municipal Transformation and Organizational Development	Responsible, accountable, effective & efficient local government system	Singles window of coordination	Procurement of Tally machine for statements	Number of Tally machine procured during third quarter	R400 000.00 (Under Information Technology Facilities )	1	Procure one tally machine during the third quarter	Submission of specification to Supply Chain Management Unit and Appointment of Service Provider	The tender has been advertised and awaiting to be evaluated	Target not achieved	R0.00	Waiting for evaluation committee to finalise the process of appointment	The appointment to be done during the third quarter	Approved Specification and appointment letter	Corp 26
122	Municipal Transformation and Organ	Responsible, accountable, effective & efficient	Singles window of coordination	Implementation of Electronic Record	Functional electronic records/documents management	R1 000 000.00 (Under Professional Fees)	0	Install one functional electronic records/	Drafting of specification and submission to	The memo of request to procure the	Target not achieved	R0.00	Waiting for BCX to come and do the implementation of the	Implementation to be done during the third	Copy of the approved specification and Copy of the	Corp 27

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	izational Development	local government system		ords/d documents management system	system			documents management system 4 <sup>th</sup> quarter	Supply Chain Management Unit and Advertisement	system from BCX was approved. The purchase order was issued out and sent to BCX.			system	quarter	advert	
123	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operation	Number of Motor vehicle procured during the third quarter	R2 500 000.00	1	Procurement of five motor vehicles during the third	Specifications and Advertisement of tender and	Vehicle for mayor delivered Service provider appoint	Target achieved	R2 853 700	2 vehicles namely mini-bus and , double cap awaiting adjustment	Approved Adjustm ent budget in Februar	Approved Specification & Copy of Advert and Appointm	Corp 28

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nal Development	ment		s				quarter	Appointment of service provider	ed for two vehicles -namely speakers and Traffic vehicles.			budget	y 2016	ent letter	
124	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operations	Number of Graders procured during the third quarter	R3 500 000.00	1	Procurement of one Grader and half truck during the third quarter	Specifications and Advertisement of tender and Appointment of service	Grader delivered	Target achieved	R3 888 194.58	Insufficient funds	Specific attention drawn and tender to be advertised after adjustment budget.	Approved Specification & Copy of Advert and Appointment letter	Corp 29

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	nt								provider								
125	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operations	Number of TLB procured during the third quarter	R800 000.00	0	Procurement of one TLB during the third quarter	Specifications and Advertisement of tender and Appointment of service provider	On tender advert	Target not achieved	R0.00	Delays in SCM processes	Speed up scm processes on the appointment of service provider	Approved Specification & Copy of Advert and Appointment letter	Corp 30	
126	Municipal Transformation and	Municipal Transformation and	Administrative and financial capability	Provide cost effective	Number of Tipper Trucks procured during	R1 200 000.00	0	Procurement of one Tipper Truck	Specifications and Advertisement	Specification drawn awaiting approval	Target not achieved	R0.00	Delays in the development of specification	Speed up scm processes on the	Appointment letter	Corp 31	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	and Organizational Development	Organizational Development	y	fleet operations	the third quarter			during the third quarter	of tender and Appointment of service provider	l			n	appointment of service provider		
127	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operations	Number of Mechanical broom truck procured during the third quarter	R700 000.00	0	Procurement of one Mechanical broom truck during the third quarter	Specifications and Advertisement of tender and Appointment of service provider	Specification drawn	Target not achieved	R0.00	Delays in the development of specification	Speed up scm processes on the Appointment of service provider	Approved Specification & Copy of Advert and Appointment letter	Corp 32

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
128	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operations	Number of Compacto r truck and TLB procured during the third quarter	R6 800 000.00	0	Procurement of Compacto r truck and TLB during the third quarter	Specifications and Advertisement of tender and Appointment of service provider	Compacto r truck delivered and TLB on tender	Target not achieved	R1 419 855.52	Delays in the development of specification	Speed up scm processes on the Appointment of service provider	Approved Specification & Copy of Advert and Appointment letter	Corp 33
129	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operation	Number of Trailers procured during the third quarter	R100 000.00	0	Procurement of two trailers during the third	Specifications and Advertisement of tender and	Specification drawn and submitted to scm	Target not achieved	R0.00	Delays in the development of specification	Speed up scm processes on the Appointment of service	Approved Specification & Copy of Advert and appointment	Corp 34

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nal Development	ment		s				quarter	Appointment of service provider					provider	ent letter	
130	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operations	Number of monthly reports on vehicle planned maintenance and cost management systems captured quarterly	R0	12	Capture twelve reports on vehicle planned maintenance management system	Compilation of monthly Fleet Management System	6 reports compiled	Target achieved	R0.00	None	None	3 Fleet management reports	Corp 35

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projecti on	Actual						
131	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide security systems for safety of staff and municipal assets	Number of weekly Security site visits conducted at Municipal Properties	R0	48	Conduct 48 weekly Security sites visits at Municipal Properties	Conduct weekly 24 Security sites visits at Municipal Properties	24 weekly reports compiled and signed	Target achieved	R0.00	None	None	Weekly Security Site Visit reports	Corp 36
132	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Singles window of coordin	Provide security systems	Number of surveillance cameras	R100 000.00	20	Install twenty surveillance cameras	Compilation of specification and submission	Specification drawn	Target not achieved	R0.00	Delays in the development of specification	Speed up SCM processes	Copy of Advertisement and minutes of	Corp 37

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	and Organizational Development	Organizational Development	ation	ms for safety of staff and municipal assets	installed during fourth quarter			during fourth quarter	on to Supply Chain Management Unit and Advertisement and Adjudication stage				n		Adjudication committee	
133	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Singles window of coordination	Facilitate, coordinate and manage	Number of cases handled quarterly	R3 500 000.00	0	Handle hundred percent of cases quarterl	Handle 100% cases	100%	Target achieved	R1 845 718.60	None	None	Register of legal cases and Litigation report	Corp 38

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nal Development	ment		cases				y								
134	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Singles window of coordination	Review of By Laws	Number of By-Laws reviewer quarterly	R0	0	Review twenty By-Laws	Review 10 by-laws	01	Target not achieved	R0.00	The legal services unit is understaffed	Only the by-law on solid waste management is under the review	Reviewed and approved by-laws	Corp 39
135	Municipal Transf	Municipal Transfor	Singles window of	Draft and edit	Number of contracts	R0	40	Draft and edit twenty	Draft and edit ten	24	Target achieved	R0.00	None	None	Drafted contracts	Corp 40

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Information and Organizational Development	Information and Organizational Development	coordination	contracts	drafted and edited quarterly			contracts	contracts							
136	Good Governance and Public Participation	Responsive, accountable, effective & efficient local government	Deepen democracy through a refined Ward Committee Model	Provide municipal accountability and strengthen	Number of Annual Ward Committee conference held during third quarter	R800 000.00	1	Conduct one annual ward conference committee during third	Preparation of the agenda for annual ward conference	0	Target not achieved	R0.00	It was decided to start with procurement requisitions for conferences	The agenda to be compiled in the third quarter	Adopted agenda	Corp 41

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		system		local democracy				quarter								
137	Good Governance and Public Participation	Responsive, accountable, effective & efficient local government system	Deepen democracy through a refined Ward Committee Model	Provide municipal accountability and strengthen local democracy	Number of Ward Committee training workshops conducted during fourth quarter	R250,000	1	Conduct one ward committee training workshop	Submission of Specification to Supply Chain Management Unit and Advertisement of tender	1 forum held on 11 September 2015	Target achieved	R0.00	None	None	Copy of the approved Specification and Copy of Advertisement	Corp 42

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
138	Good Governance and Public Participation	Responsive, accountable, effective & efficient local government system	Deepen democracy through a refined Ward Committee Model	Provide effective and efficient council support management	Number of Ward Forums conducted during the 1 <sup>st</sup> , 2 <sup>nd</sup> and 4 <sup>th</sup> quarter	R100 000.00	3	Conduct three ward forums during the first, second and fourth quarter	Conduct 2 forum	One forum conducted on the 09 September 2015	Target not achieved	R0.00	The meeting was not held during second quarter due to non alignment of Council schedule and the SDBIP.	To be held on the 27 January 2016	Minutes and attendance register	Corp 43
139	Good Governance and Public Participation	Responsive, accountable, effective &	Deepen democracy through a refined	Provide effective and efficient	Number of Bi-monthly Ward Committee	R0	155	Conduct 174 Bi-monthly ward committee	Conduct 87 bi-monthly ward committee	67 bi-monthly ward committee meeting	Target not achieved	R0.00	Poor – coordination of meetings by	Commitment by councilors and the Ethics	Minutes and attendance registers	Corp 44

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	participation	efficient local government system	Ward Committee Model	ent council support management	meetings held quarterly			meetings	meetings	s			councillors	Committee to enforce adherence to schedule by councillors.		

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
140	Good Governance and Public Participation	Responsive, accountable, effective & efficient local government system	Deepen democracy through a refined Ward Committee Model	Provide effective and efficient council support management	Number of EXCO meetings held quarterly	R0	12	Conduct twelve Exco meetings (three per quarter)	Conduct 3 Exco meetings	5 ordinary 2 special Exco meetings	Target achieved	R0.00	None	None	Minutes and attendance registers	Corp 45
141	Good Governance and Public Participation	Responsive, accountable, effective &	Deepen democracy through a refined	Provide effective and efficient	Number of annual ordinary Council Meetings held	R262,278 0	06	Conduct six annual ordinary council meeting	Conduct 2 ordinary council meeting	2 ordinary and 2 special meeting	Target achieved	R0.00	None	None	Minutes and attendance registers	Corp 46

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	participation	efficient local government system	Ward Committee Model	parent council support management	quarterly			s (one meetings during first, second and fourth and three during third quarter)		s held							

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
142	Good Governance and Public Participation	Responsive, accountable, effective & efficient local government system	Deepen democracy through a refined Ward Committee Model	Provide effective and efficient council support management	Number of monthly Portfolio Meetings held quarterly	R0	80	Conduct ninety portfolio meetings (24 meetings per quarter)	Conduct 22 portfolio meetings	18 portfolio meetings held	Target not achieved	R0.00	Non adherence to schedule of portfolio meetings	Acting MM and Office of the speaker to ensure that meetings are held monthly	Minutes and attendance registers	Corp 47
143	Good Governance	Responsive, accountable	Deepen democracy	Provide effective	Number of Municipal	R140 000.00	1	Conduct one municip	-	-	Third quarter	R0.00	N/A	N/A	Notices, Invitation letters,	Corp

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	and Public Participation	able, effective & efficient local government system	through a refined Ward Committee Model	tive and efficient MPA C support	Public Accounts Committee Public Hearings conducted quarterly			al public hearing committee meeting during third quarter							Attendance register and minutes	48
144	Good Governance and Public Participation	Responsive, accountable, effective & efficient local government system	Deepen democracy through a refined Ward Committee Model	Provide effective and efficient MPA C support	Number of oversight Reports on annual report submitted to council during the fourth quarter	R0	1	Submit one oversight report on annual report to council during fourth	-	-	Fourth quarter	R0.00	N/A	N/A	Attendance register, Council resolution and Proof of submission to Stakeholders.	Corp 49

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
								quarter								
145	Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Administrative and financial capability	Provide cost effective fleet operations	Number of fleet management strategy implemented by June 2016	R250 000.00	1	Implementation of one strategy on fleet management during fourth quarter	-	-	Fourth quarter	R0.00	N/A	N/A	Management reports	Corp 50
146	Basic Service Delivery and	Responsive, accountable, effective	Improved access to basic	Waste planning	Number of Recycling Strategy developed	R0	0	Development of one recycling	Draft recycling strategy and	1 Draft Strategy Available	Target achieved	R0.00	None	None	Attendance register and minutes	Com 01

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Infrastucture Development	efficient local government systems	services		ed by June 2016			strategy by June 2016	submission to management and stakeholders for inputs and comments						of the meetings during the consultations	
147	Basic Service Delivery and Infrastucture Development	Responsive, accountable, effective and efficient local govern	Improved access to basic services	Waste Reporting	Number of waste management information submitted on the Waste	R0	4	Submission of four waste management reports on a quarterl	Submit 1 waste management report	0	Target not Progress	R0.00	Network challenge during December.	To be reported in January	SAWIC report	Com 02

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	opment	ment systems			Information System on a quarterly basis			y basis (one report per quarter)									
148	Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government systems	Improved access to basic services	Waste collection in urban areas	Weekly waste collection in Lebowakgomo	R5 000 000.00	8507	Collection of 8560 of waste in Lebowakgomo per quarter.	8560 collection of waste per quarter	8560	Target not achieved	R0.00	The collection was done but not according to the schedule due to Trucks Breakdown	Servicing and procurement of Trucks.	vehicle log sheet	Com 03	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
149	Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government systems	Improved access to basic services	Waste collection in rural areas	Weekly waste collection in Mathibela, Rakgoatha, Matome and Makweng	R3 000 000.00	11240	Collection of 12000 of waste in Mathibela, Rakgoatha, Matome and Makweng	12000 waste collection in rural areas	12000	Target achieved	R0.00	The collection was done but not according to the schedule due to Trucks Breakdown.	Servicing and procurement of Trucks.	vehicle log sheet	Com 04
150	Basic Service Delivery and Infrastructure	Responsive, accountable, effective and efficient	Improved access to basic services	Extension of waste collection	Number of new collection points provided with refuse	R3 000 000	0	Provide with 15000 of refuse removal in	15000 refuse removal in rural areas	-	Target not achieved	R0.00	Misallocation of budget and the project is pending responses from	Proper allocation during budget adjustment and finalizing	vehicle log sheet	Com 05

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	re Development	local government systems		services	removal in Mamaolo, Seleteng, Mohodi, Dithabang, Makurung, Moetlane, and Magatle Villages			Mamaolo, Seleteng, Mohodi, Dithabang, Makurung, Moetlane and Magatle villages					consultation and Public participation.	g public participation.		
151	Basic Service Delivery and	Responsible, accountable, effective	Improved access to basic services	Waste disposal infra	Number of monthly management	R0	12	Conduct twelve monthly management	Conduct 3 management meeting	2 monthly reports available	Target not achieved	R285 000.00	Failure to coordinate the meetings with the	Ensure adherence to the conditio	Monthly report	Com 06

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Infrastucture Development	efficient local government systems		structure	reports produced on the landfill site			meetings on landfill site (3 per quarter)	on landfill site				service provider as per contract.	ns of the contract.		
152	Basic Service Delivery and Infrastucture Development	Responsive, accountable, effective and efficient local government systems	Improved access to basic services	Waste disposal infrastructure	Number of illegal dumping sites cleaned within Lebowakgomo and Zebediela : quarterly (one per quarter)	R200 000.00	0	Closer of five illegal dumping sites within Lebowakgomo and Zebediela quarterly	Close 1 illegal dumping sites	0	Target not achieved	R0.00	Lack of capacity from the service provider.	To enforce the conditions of the contract of the service provider.	Closer Report	Com 07

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
153	Local Economic Development	Responsive, Accountable, effective and efficient local government system	implementation of community work programme	Provision of FBS	Number of reviewed indigent register annually	R0	1	Review one indigent register during the fourth quarter	Completion of indigent forms	2000	Target achieved	R0.00	None	None	Fully and signed indigent forms	Com 08
154	Local Economic Development	Responsive, Accountable, effective and efficient local govern	implementation of community work programme	Job creation	Number of EPWP beneficiaries appointed for waste, environment and facilities	R1 525 000.00	209	Appointment of 400 EPWP beneficiaries for waste environment	170 EPWP beneficiaries appointed for rural waste collectio	0	Target not achieved	R0.00	The projects which were supposed to create additional jobs were not implement	Create additional 185 jobs during the third quarter and 25	MIS Report and appointment letters	Com 09

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		ment system			management			during the 1 <sup>st</sup> quarter	n and facilities management and 60 EPWP beneficiaries appointed for litter picking, parks maintenance and grass cutting in Lebowa				ed. Refer to Com 5.	in the fourth quarter		

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
									kgomo							
155	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	To upgrade and beautify existing parks	Number of existing parks beautified in Lebowakgomo Units P,R, & S	R50 000	5	Beautify three existing parks in Lebowakgomo unit P,R & S during the 1 <sup>st</sup> , 3 <sup>rd</sup> and 4 <sup>th</sup> quarter	-	-	Third quarter target	R0.00	None	None	Report and photos	Com 10
156	Spatial Ratio	Sustainable Human Settlement	Actions supportive of the	Effective Public	Number of municipal facilities	R500 000	17	Cleaning of 26 municipal	Clean 26 municipal	26	Target achieved	0.00	None	None	Inspection report	Com 11

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	nale	ents and Improvement quality of household life	human settlement outcome	Facilities Management	cleaned quarterly			facilities (26 inspection reports)	facilities								
157	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	Effective Public Facilities Management	Number of a functional community gym established at Cultural Centre	R0	0	Establish one community gym at cultural centre during the fourth quarter	-	-	4 <sup>th</sup> Quarter Target	R0.00	4 <sup>th</sup> Quarter Target	None	Functional gym	Com 12	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
158	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	To reduce disaster incidents by %	Number of disaster incidents attended to quarterly	R50 000	0	Attend to four disaster incidents (one per quarter)	Attend 1 disaster incidents	24	Target achieved	R0.00	The over achievement was due natural disaster caused by heavy thunderstorms.	Ongoing awareness campaigns.	Disaster incidents report	Com 13
159	Spatial Rationale	Sustainable Human Settlements and Improvement quality of	Actions supportive of the human settlement outcome	To ensure provision of relief material	Number of disaster storage container purchased	R100 000	0	Purchase one container for disaster storage	Compilation and submission of specifications to Supply Chain Management	Purchase Requisition has been submitted to SCM for process	Target not achieved	R0.00	Delay in the SCM process.	To request the SCM to act swiftly to the finalization of purchase	Purchase order and delivery note	Com 14

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		household life	e	disaster victims					ment Unit and Delivery of disaster management storage container	ng.				ng the storage container.		
160	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household	Actions supportive of the human settlement outcome	To ensure community safety	Number of Social Sector Forum meetings held	R200 000	0	Conduct twelve social sector forum meetings per quarter( 3 per	Conduct 3 social sector forum	2	Target not achieved	R0.00	Previously the awareness campaigns were incorporated as social sector forum, after the	The number of social sector forums to be adjusted during the review	Minutes and attendance register	Com 15

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		ld life						quarter)					advice from internal audit unit during the first quarter reporting it was indicated that Awareness campaign cannot be regarded as the forum.	of SDBIP.		
161	Spatial Rationale	Sustainable Human Settlements and	Actions supportive of the human	To promote public	Number of mobile road safety equipmen	R100 000	0	Purchase 74 road mobile safety	Purchase 74 road mobile safety	0	Target not achieved	R0.00	Tender advertised and still under the SCM Bids	To urge SCM to act swiftly to the	Purchase order, delivery note	Com 16

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		Improve quality of household life	settlement outcome	road safety	ts purchased			training equipment	training equipment				processes	finalization of service provider appointment		
162	Spatial Rationale	Sustainable Human Settlements and Improve quality of household life	Actions supportive of the human settlement outcome	To promote public road safety	Number of Scholar Patrol kits purchased	R200 000	0	Purchase five sets of scholar patrol kits during the second quarter	Purchase 5 sets of school patrol kits	0	Target not achieved	R0.00	Tender advertised and still under the SCM Bids processes	To urge SCM to act swiftly to the finalization of service provider appointment	Purchase order, delivery note and school acceptance letter	Com 17

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
163	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	Enforcement of Traffic Legislation	Number of law enforcement roadblocks conducted at hot spots within the jurisdiction of the municipality	R30 000	60	Conduct four roadblocks within the municipal jurisdiction (1 during 1 <sup>st</sup> & 3 <sup>rd</sup> and 2 during 2 <sup>nd</sup> quarter	Conduct 2 roadblock	2	Target achieved	R3 915.00	None	None	Operational plans and reports	Com 18
164	Spatial Ratio	Sustainable Human Settlement	Actions supportive of the	Enforcement of Traffic	Number of Traffic Equipments	R280 000	13	Calibrate thirteen traffic	Calibrate 1 traffic equipm	0	Target not achieve	R0.00	SLAs with service providers was not	To apply deviation process	Calibration certificate	Com 19

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nale	ents and Improvement quality of household life	human settlement outcome	c Legislation	calibrated half yearly			equipments quarterly (1 during 1 <sup>st</sup> , 2 <sup>nd</sup> and 4 <sup>th</sup> and 11 during 3 <sup>rd</sup> quarter)	ent		d		signed and approved.	es at SCM in order to solve the problem .		
165	Financial Viability and Management	Responsive, accountable, effective and efficient	Administrative and financial capability	Enforcement of municipal by-laws	Number of by-law enforcement operations conducted	R200 000	14	Impoundment of 100% of illegal structures along public	Impoundment, Removal of 100% of illegal structures along	0	Target not achieved	R0.00	Tender advertised and still under the SCM Bids processes	To urge SCM to act swiftly to the finalization of	Register of removed illegal structures	Com 20

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		local government			d within the municipal jurisdiction			roads within the municipal jurisdiction quarterly	public roads within the municipal jurisdiction					service provider appointment		
166	Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government	Administrative and financial capability	Compliance to traffic legislation	Number of VTS Equipments calibrated annually	R280 000	1	Calibrate one VTS equipments during the second quarter	Calibrate 1 VTS equipment	0	Target not achieved.	R0.00	Economic cluster has declined to use SLA.	Application for deviation approved.	Calibration certificates	Com 21

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nt	systems														
167	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	Environmental Planning	Number of Environmental Management Forum established	R30 000	0	Establish one environmental management forum during the fourth quarter	-	4 <sup>th</sup> Quarter Target	None	R0.00	4 <sup>th</sup> Quarter Target	None	Approved Terms of Reference	Com 22
168	Spatial Rationale	Sustainable Human Settlements and Improve	Actions supportive of the human settlement	Environmental Compliance	Number of Environmental Compliance	R30 000	0	Conduct four inspections on environmental	Conduct 2 inspection on environmental	2	Target achieved	R0.00	None	None	Environmental Compliance Inspection	Com 23

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		ment quality of household life	ent outcome	and Enforcement	Inspections conducted			compliance quarterly (1 per quarter)	compliance						n Report	
169	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	Environmental Compliance and Enforcement	Number of Enforcement of Waste Management By-laws conducted	R30 000	0	Conduct four waste management by-laws enforcement quarterly (1 per quarter)	Conduct 2 waste management by-law enforcement	2	Target achieved	R0.00	None	None	Environmental Compliance notice	Com 24
170	Spatial Ratio	Sustainable Human	Actions supportive of	Environmental	Number of environm	R30 000	2	Conduct four environ	Conduct 2 environ	2	Target achieved	R3500.00	None	None	Photos, attendance register	Com 25

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nale	Settlements and Improvement quality of household life	the human settlement outcome	Capacity Building	mental awareness campaigns conducted			mental awareness campaigns quarterly (1 per quarter)	mental awareness campaigns						and report	
171	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	Environmental Protection and Conservation	Number of Indigenous trees planted	R200 000	100	Plant 120 indigenous trees during the second and third quarter	Plant 100 indigenous trees	0	Target Not achieved	R0.00	Delay in procurement of trees by SCM.	To urge SCM to fast track the process of purchasing the trees.	Distribution list of beneficiaries	Com 26

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
172	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	Environmental Protection and Conservation	Number of square meter of land area cleared of alien plants	R500 000	250	Clear 250 of square meter of land area with alien plants per quarter	Clear 250 sqm of land area with alien plants	0	Target Not achieved	R0.00	Funds allocated (from CDM) not recognized in the budget.	Recognize the budget during budget adjustment and the project to be implemented in the third quarter.	Monthly report	Com 27

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
173	Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	Environmental Greening and Cleaning	Number of cleaning campaigns conducted	R30 000	4	Conduct four cleaning campaigns quarterly (1 per quarter)	Conduct 1 cleaning campaign	0	Target not achieved	R0.00	Failure by the service provider to supply refuse bags.	To urge the service provider to deliver refuse bags.	Photos, attendance register and report	Com 28
	Financial Viability and Management	Responsive, accountable, effective and efficient local govern	Administrative and financial capability	To compile a Performance based budget	Approved final Budget by May 2016	R0	1	Approve one budget by May 2016	-	-	Fourth quarter target	R0.00	None	None	Council Resolution on approved budget	B+T 01

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		ment		et aligned to the IDP and SDBIP												
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To review budget related policies	Approved budget policy by May 2016	R0	02	Approve two budget policies by May 2016 (Budget & Virement policy, Cash & Investm	-	-	Fourth quarter target	R0.00	None	None	Council Resolution on the final policies	B+T 02

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
								ent Management Policy)									
	Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	Monitor financial performance of the institution	Number of monthly and quarterly financial reports submitted to the Mayor, Council, Treasury, CoGTA Public Works, FMG and	R0	12	Submit twelve financial reports to the Mayor, Council, treasury , CoGHST A, Public works, FMG and MSIG website	6 monthly sec 71 reports, budget returns and Appendix reports	6	Target achieved	R0.00	None	None	Proof of submission to CoGTA Public Works, and publication on the web-site and Council Resolution for the first	B+T 03	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
					MSIG website			quarterly							quarter	
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To compile monthly bank reconciliations	Number of monthly bank reconciliations compiled	R0	12	Compile twelve monthly bank reconciliations	6 Monthly reconciliation report	6 Bank reconciliation statements signed by the CFO	Target achieved	R0.00	None	None	Monthly Signed reconciliation reports by Accounting Officer	B+T 04
	Financial Viability and Management	Responsible, accountable, effective and efficient	Administrative and financial capability	To compile a GRAP compliant	Number of GRAP compliant assets register by Aug	R 1 200 000.00	1	Compile One GRAP compliant assets register	Conduct One Assets verification on Movable assets	Updated FAR by August 2015	Target not Achieved	R0.00	Difference between the FAR and General Ledger caused by	Compilation of road and storm water, sub	Updated Assets Register	B+T 05

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	nt	local government		t fixed assets register	2015			by august 2015	and Conduct One Assets verification on Moveable assets				Legacy issues	division and registration of property in municipality's name and approval of assets movement		
	Financial Viability and Mana	Responsible, accountable, effective	Administrative and financial capability	To review asset management	Number of approved asset management	R0	1	One approved assets management	-	-	Third and fourth quarter	R0.00	None	None	Council Resolution on the draft	B+T 06

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	gement	e and efficient local government	y	agement policy	ent policy by the May 2016			policy by May 2016							policies	
	Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To safeguard municipal assets	Number of assets verification reports by Dec 2015 and June 2016	R0	04	Draft four assets verification reports by December 2015 and June 2016	1	1	Target achieved	R0.00	None	None	Asset Verification Report	B+T 07

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To safeguard municipal assets	Number of Monthly Asset Reconciliation performed	R0	12	Perform twelve monthly assets reconciliations quarterly (3 per quarter)	6 Quarter assets reconciliation report	6	Target achieved	R0.00	None	None	Monthly Signed reconciliation reports by Accounting Officer	B+T 08
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To review supply chain management policy	Approved supply chain management policy by the May 2016	R0	1	Approve one supply chain management policy by May 2016	-	-	Third and fourth quarter target	R0.00	N/A	N/A	Council Resolution on the draft policies	B+T 09

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		ment		y												
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	Implementation of the Municipal Procurement plan, SCM policy and regulations	Number of monthly and quarterly SCM reports submitted to National Treasury, Provincial Treasury and Council	R0	12	Submit twelve monthly and quarterly SCM reports to National treasury, provincial treasury and Council quarterly (3 per	6 Quarterly SCM reports.	3	Target not achieved	R0.00	Reporting timelines not aligned to schedule of council meetings	The reporting schedule to be revised during third quarter	3 monthly SCM reports, Proof of Monthly submission to National, Provincial and Council. Resolution for the first quarter and	B+T 10

Initial: Municipal Manager:

Initial: Mayor:



No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
								quart)								
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To develop SCM annual procurement plan	Signed off SCM annual procurement plan by the 30th June 2016	R0	01	Sign one SCM procurement plan by 30 <sup>th</sup> June 2016	1	-	Fourth Quarter Target	R0.00	None	None	Assets Verification report	B+T 11
	Financial Viability and Management	Responsible, accountable, effective and efficient	Administrative and financial capability	To conduct SCM workshop with	Number of SCM workshops with service providers by March	R0	01	Conduct one SCM workshop with the service	-	-	Third Quarter Target	R0.00	None	None	Number of SCM workshops conducted	B+T 12

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:	
									Projection	Actual							
	nt	local government		service providers	2016			providers by March 2016									
	Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To conduct Bid Committee workshop with Bid Committee Members	Number of Bid Committee Workshops conducted by September 2015	R0	01	Conduct one workshop on BID committee by September 2015	Conduct 1 workshop on BID committee	1	Target achieved	R0.00	None	None	Attendance Registers	B+T 13	

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
				and SCM Officials												
	Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To review service providers database	Number of database reviews conducted by Dec 2015, Mar and June 2016	R0	03	Review three database by December 2015, March of 2016 and June 2016	1 Number of database reviews conducted	1	Target achieved	R0.00	None	None	Advert and reviewer database	B+T 14
	Financial Viability	Responsive, accountable	Administrative and	To conduct	stock take report by Dec 2015	R0	02	Do two stock take	Conduct stock	1	Target achieved	R0.00	None	None	Stock Take Reports	B+T 15

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ty and Management	able, effective and efficient local government	financial capability	annual stock take	and June 2016			reports by December 2015, and June 2016	take		d				and Stock Count Sheets	
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To compile monthly stock reconciliations	Number of monthly stock reconciliation reports	R0	12	Compile twelve Stock monthly reconciliation reports Quarterly (3 per quarter)	Compile 6 Monthly stock reconciliation reports	6	Target achieved	R0.00	None	None	Stock Reconciliation reports signed by the Accounting Officer	B+T 16

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To review revenue management related policies		R0	02	Review three policies by May 2016. (Debt & Credit Control Policy, Tariff Policy and Bad Debts & Write Off Policy)	-	-	Fourth Quarter Target	R0.00	None	None	Council Resolution	B+T 17

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To implement property rates policy	Number of monthly reconciliation between valuation roll & billing	R0	12	Draft twelve monthly reconciliations between valuation roll and billing	6 Monthly reconciliation report  Monthly Signed by Accounting Officer	6	Target achieved	R0.00	None	None	3 Monthly reconciliation report	B+T 18
	Financial Viability and Management	Responsive, accountable, effective and efficient local	Administrative and financial capability	To update consumer data base	Number of monthly updated data analysis reports	R0	12	Update twelve monthly data analysis reports quarterly (3 per	6 Monthly updated data analysis reports Signed reconcili	6	Target achieved	R0.00	None	None	3 Monthly analysis reports	B+T 19

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
		government						quarter)	ation reports by Accounting Officer							
	Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To increase revenue collection rate	percentage revenue collection rate	R0	25%	Collect 25% of revenue quarterly (25% per quarter)	25% of billed revenue	9.62%	Target achieved	R0.00	None	None	Monthly billing reports and the payment report	B+T 20
	Financial Viability	Responsible, accountable	Administrative and	To pay creditors	percentage of creditors	R0	100%	Pay 100% of creditor	Pay 100% of creditor	99.77	Target achieved	R0.00	None	None	Bank statement and	B+T 21

Initial: Municipal Manager:

Initial: Mayor:

No	Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	Mid-Year 2015/16		Progress for the Mid-Year 2015/16	Expenditure for the quarter	Reason for variance	Mitigation Measure	Means of verification	File / Verification No:
									Projection	Actual						
	ty and Management	able, effective and efficient local government	financial capability	tors within 30 days upon receipt of invoices	paid			s quarterly (100% per quarter)	s						payment vouchers	
	Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To submit quarterly reports in terms of sec6	Number of quarterly reports submitted to council	R0	4	Submit twelve reports to council	3 Monthly Sec 66 reports Signed by Accounting Officer	3	Target achieved	R0.00	None	None	Payment report	B+T 22

Initial: Municipal Manager:

Initial: Mayor:



**FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE)**

Description	Budget year 2015/16		
	Original Budget	Year TD actual	% receipts to date
<b>Revenue by Source</b>			
Property rates	20,037,449.00	8,730,137.22	43.57
Service charges - refuse revenue	6,132,379.00	3,040,543.15	49.58
Rental of facilities and equipment	540,313.00	188,232.48	34.84
Interest earned - external investments	5,258,981.00	5,254,445.71	99.91
Interest earned - outstanding debtors	4,927,957.00	5,364,385.77	108.86
Fines	7,968,154.00	200,385.00	2.51
Agency services	9,445,207.00	26,068,029.78	275.99
Transfers recognised - operational	213,405,326.00	124,445,419.38	58.31
Other revenue	77,759,409.00	791,064.63	1.02
Transfers recognised - Capital	76,678,000.00	18,203,405.41	23.74
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>422,153,175.00</b>	<b>181,557,276.99</b>	<b>43.01</b>
<b>Expenditure By Type</b>			<b>% spending to date</b>

Initial: Municipal Manager:

Initial: Mayor:

Employee related costs	77,012,866.64	35,189,219.84	45.69
Remuneration of councillors	18,134,224.02	7,950,321.50	43.84
Debt impairment	29,557,298.55	-	-
Depreciation & asset impairment	35,178,537.00	-	-
Finance charges	26,450.00	1,027.34	3.88
Other materials	18,747,657.82	6,371,163.16	33.98
Contracted services	20,389,389.00	2,566,538.34	12.59
Other expenditure	93,831,247.51	24,444,724.21	26.05
<b>Total Expenditure</b>	<b>292,877,670.54</b>	<b>76,522,994.39</b>	<b>26.13</b>

## 1. OPERATING REVENUE

### Interest earned - external investments

- Unspent grant and poor spending led to high interest return

### Interest earned – outstanding debtors

- Interest is high due to high consumer debt, the debt will be reduce by the property rates adjustment

### Fines

The budget for traffic fines is at R7 968 154 and is in line with GRAP standards were fines are disclosed on accrual basis and not on cash basis. The provision of R6 213 500 is made for unpaid traffic fines.

The actual cash collected out of the tickets issued is R200,385 which is 2.5% of the budgeted amount.

The reason for under performance is due to manual detection of unpaid traffic fines, failure to calibrate Traffic Equipment and shortage of staff.

➤ **Other revenue**

The budget for other revenue includes the accumulated funds received from the previous years of R74 255 731

➤ **Agency services**

The budget of R9 445 207 includes an amount of R 1,257,600 which is 20% commission on provision of Licensing services on behalf of department of transport and commission received on sale of water and sewerage from Capricorn District Municipality of the total budget of R8,187,607. The commission from sale of water and Sanitation services is recognized during year end and actual for is R22, 558,845.02 and for licensing is R3, 509,184.76 for the month of December 2015. The original budget disclosed the commission on invoice as per the GRAP standards.

➤ **Transfers recognised – operational**

The operating grant includes all operating grants From National Treasury as per the DoRa and allocation from CDM. The CDM grants roll over includes among others Integrated Transport plan of R500,000, waste management cleaning of R260,600, and Eradication of Alien Plant of R500,000 and management of Land fill site of R2,932,800.

The municipality only received an amount of R1, 145,000 for Eradication of Alien Plants from CDM and all conditional grants from National Treasury are received as per the DoRA allocation and payment transfer schedule.

The unconditional grant (Equitable Share) was not received as per the DoRA transfer schedule. Unspent Municipal Infrastructure Grant for the 2014/15 financial year amounting to R 31,593,000 was withheld from the November Equitable Share allocation, the municipality was supposed to receive R68, 251,000 and only R 31,593,000, was transferred. The grants will be adjusted accordingly during an adjustment budget.

➤ **Transfers recognised – Capital**

The Transfers recognised Capital Grant of R76, 678,000 includes roll over conditional grants of R 14,500,000 and R 50,000 for MIG and CDM respectively. National Treasury has approved the 2014/15 Municipal Infrastructure Grant amounting to R20 million and an additional R5.5 million must be adjusted.

The National treasury has withheld an amount of R31, 593,000.00 for Municipal Infrastructure Grant (MIG) from Equitable Share, the municipality was supposed to receive an amount of R68,251,000 in November and only R 31,593,000 was transferred

## 2. OPERATIONAL EXPENDITURE

### Employee related cost

The employee related cost is at 45.69% and will be adjusted upwards to correct unauthorised expenditure on the following employee related costs

- Section 57 employees
- Long service awards
- Overtime
- Casual labour

Councillor's allowance is at 43.84% of their total budget. The councillors allowance budget included 6% increase to cater for adjustment to the councillor's upper limits.

### Other material(Repairs and maintenance)

This expenditure type includes repairs and maintenance for

- Municipal Buildings
- Roads and Storm water
- Municipal Streetlights and High Mast Lights and
- Re gravelling of Municipal Roads.
- Salaries and wages of repairs and maintenance staff.

The total expenditure to date is 33.98% out of the budget of R 18,747,657.82 only R 6,371,163.16 was spent. The municipality still needs to spend R12, 376,494.66. There's no spending on the following Repairs and Maintenance line item's:

- ✓ Surveillance Cameras,
- ✓ Greening of testing ground and municipal offices,
- ✓ Public Facilities Equipment and renovation of public facilities.
- ✓ Fencing of Testing Ground, Electricity Tools and
- ✓ Materials and Occupational Health and Safety (OHS)

Almost all the line Items of repairs and maintenance are below 50% spending excluding the item on re gravelling of municipal roads internal street as it is at 66.24% and Municipal Vehicles Costs & Services is at 70.23% are listed by the table below:

Initial: Municipal Manager:

Initial: Mayor:

<b>Repairs and Maintenance: Municipal Assets</b>	<b>Budget</b>	<b>YTD Movement</b>	<b>Percentage</b>	<b>Reasons for Variance</b>
Buildings	1,500,000.00	179,400.66	11.96	There are quotations that were evaluated in December and the estimated amount is R 1 000 000.00.
Municipal Vehicles Costs & Services	800,000.00	561,841.93	70.23	Adjust the amount upward by R 500 000 from Specialized Fleet: Roads
Office & IT Equipment	92,000.00	-	-	
Parks and Garden Maintenance	50,000.00	-	-	Adjust the budget downwards by R 50 000 and moved it to other projects
Roads & Stormwater	3,000,000.00	37,234.25	1.24	Temporary service providers to be appointed before financial year end.
Greening: Municipal Premises	50,000.00	-	-	
Specialised Fleet: Roads	1,261,200.00	49,821.76	3.95	Adjust the amount downward by R 500 000 to Municipal Vehicles Costs and services
Public Facilities Equipment	500,000.00	-	-	The service provider was appointed in Dec 2015

Initial: Municipal Manager:

Initial: Mayor:

Renovation of Public Facilities	600,000.00	-	-	The budget must be adjusted upwards by R200 000 from Social Sector
Occupation, Health & Safety (OHS)	60,000.00	-	-	
Surveillance Cameras	120,000.00	-	-	
Electricity Maintenance	1,155,000.00	500,474.51	43.33	Service provider appointed for the supply of electrical material
Regravelling of Roads and Internal Street	4,000,000.00	2,649,894.25	66.24	Additional project to be identified
<b>REPAIRS AND MAINTENANCE MUNICIPAL ASSETS</b>	<b>13,388,200.00</b>	<b>3,978,667.36</b>	<b>29.71</b>	

**Other Expenditure items with zero % spending of the total budget of R2,873,193 are as follows:-**

Description	Budget	YTD Actual	Percentage	Reasons for variance
Council: refreshments: speakers office	10,000.00	-	-	
Whippery office: congresses	2,000.00	-	-	
Fleet management strategy	250,000.00	-	-	The project was completed in the 2014/15 financial year

Initial: Municipal Manager:

Initial: Mayor:

				and the budget must be removed
Youth programme: campaigns	144,417.00	-	-	
Traffic uniform & tags	150,000.00	-	-	The bid will be re advertised
Workmen`s compensation	158,250.00	-	-	Adjust the amount upwards to R 180 000,00 to cater for the 2015/16 expenditure of R179 886.27
Relocation of enatis	100,000.00	-	-	The projects is discounted pending court case between TASIMA and Department of Transport. The budget must be removed.
LED Learnership	327,926.00	-	-	
SDF review	250,000.00	-	-	The project is not on the SDBIP, therefore the SDBIP must be adjusted
Council: refreshments: exco	10,000.00	-	-	
Sector forum	30,000.00	-	-	
Employee wellness	150,000.00	-	-	Workshop activities are planned for the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter

Initial: Municipal Manager:

Initial: Mayor:

Social sector forum	200,000.00	-	-	The budget must be adjusted downwards by R200 000 to Renovation of Public facilities
By laws enforcement	230,000.00	-	-	Service provider for the impoundment and removal of illegal structures still on quotation stage
Road safety programme	200,000.00	-	-	Service provider appointed in Dec 2015
Waste management programme	260,600.00	-	-	Awaiting signing of MOU between LNM and CDM prior appointment of EPWP beneficiaries for litter picking
Management of illegal dumping	200,000.00	-	-	Expenditure amounting to R 254 000 for management of illegal dumping incorrectly captured under refuse removal, after the correction the vote will be overspending and should be adjusted upwards by R 750 000
<b>TOTAL BUDGET</b>	<b>2,873,193.00</b>			

Initial: Municipal Manager:

Initial: Mayor:



 **Other Expenditure items below 50% spending are as follows:-**

Description	Budget	YTD Actual	Percentage	Reasons for variance
Refuse Removal:Rural	3,000,000.00	1,947.80	0.06	The budget was incorrectly allocated under general expenditure instead of salaries budget. The amount must be adjusted downward by R 3000 000 to casual labourers
Greening :Municipal Premises	200,000.00	1,041.50	0.52	The service provider was appointed in Dec 2015
Cattle Pound	150,000.00	908.95	0.60	Awaiting appointment of supplier of animal feeds
Communications	915,100.00	16,000.00	1.74	Service provider for the diaries appointed in Dec 2015
OHS: Expenses	280,000.00	10,576.96	3.77	
Consultants Fees	17,602,989.00	795,947.92	4.52	Part of the Planning and LED professional fees are due to be spent in the 3 <sup>rd</sup> quarter as appointments have been done

Initial: Municipal Manager:

Initial: Mayor:

Forensic Services	1,000,000.00	45,877.60	4.58	
Stores & Materials	264,500.00	14,408.12	5.44	Bid for supply and delivery of cleaning material on advert stage, closing date on the 21 Jan 2016
Recruitment Expenses	100,000.00	6,338.13	6.33	Adjust the amount downwards to R 50 000,00 due to organisational restructuring
LED Forum	26,450.00	1,920.00	7.25	
SMME Support	210,000.00	20,092.00	9.56	Adjust the amount downwards by R 130 000 moved it other votes where there's a need.
PMS Coordination	50,000.00	4,822.44	9.64	
Internal Audit Services	105,800.00	11,864.53	11.21	Adjust the amount downwards by R 23,935,47 and move it to Audit Committee.
Special Programmes : Disability	144,417.00	17,370.00	12.02	
Training	1,581,210.00	201,096.49	12.71	

Initial: Municipal Manager:

Initial: Mayor:

IT Support Services	200,000.00	26,747.67	13.37	Expenditure to be incurred in the 3 <sup>rd</sup> and 4 <sup>th</sup> Quarter
Council Functions	262,279.00	35,681.40	13.60	
Risk Management	158,700.00	23,062.20	14.53	
Protective Clothing	683,200.00	104,809.45	15.34	Tender advertised for supply of Protective Clothing still on the advert stage and the bid closes on the 21 <sup>st</sup> Jan 2016
Refuse Removal	5,000,000.00	785,388.77	15.70	Amount adjusted downwards to R 3000 000, the bid for the appointment for service provider for refuse removal on Bid Specification Stage
Community Participation	1,000,000.00	158,322.70	15.83	
Shows And Exhibitions	52,900.00	8,676.00	16.40	The budget to be adjusted upwards by R 48,000 for LED and tourism promotional material to be distributed at the exhibition shows.
Sports, Arts And Culture	121,792.00	20,000.00	16.42	
Environmental And Waste	30,000.00	5,300.00	17.66	Environmental activities are planned for the 3 <sup>rd</sup> and 4 <sup>th</sup>

Initial: Municipal Manager:

Initial: Mayor:

Management				quarter
Special Programmes : Children	197,317.00	38,777.32	19.65	
Cash Security Services	159,758.00	34,632.28	21.67	
Council: Refreshments: Mayors Office	10,000.00	2,280.90	22.80	
Council: Travel & Subsistence	1,100,000.00	257,153.01	23.37	
Rehabilitation Of old Dumping Site	5,000,000.00	1,258,843.71	25.17	Reduce the budget by R 3 000 000, amount to cater for professional fees
Landfill Management	3,800,000.00	1,000,000.00	26.31	Invoices for Nov and Dec not yet paid due to incorrect billing by the service provider
IDP Review Processes	1,200,000.00	336,691.94	28.05	
Rental Of Office Equipment	648,000.00	195,178.88	30.12	
Ward Committees	5,177,200.00	1,582,250.00	30.56	Ward Committee Training and Ward Committee Conference are scheduled for the 3 <sup>rd</sup> quarter

Initial: Municipal Manager:

Initial: Mayor:

Traffic Expenses	280,000.00	87,014.72	31.07	Awaiting appointment of service provider for purpose of calibration of Traffic Equipment
Fuel : Municipal Vehicles	4,224,000.00	1,319,307.92	31.23	
Printing & Stationary	1,554,000.00	498,102.34	32.05	
Telephone Expenses	1,000,000.00	328,600.35	32.86	
Whippery Office: Refreshments	8,000.00	2,736.00	34.20	
Special Programmes : HIV & AIDS	155,092.00	54,806.74	35.33	
Postage	624,875.00	222,788.27	35.65	
Subsistence and Travelling Allowance	1,420,899.00	522,556.01	36.77	
Skills Development Levy	715,989.00	266,458.67	37.21	
Policy Development-Labour Relations	200,000.00	75,041.34	37.52	Further consultation still to place in the 3 <sup>rd</sup> quarter
Free Basic Services: Electricity	8,220,000.00	3,301,887.01	40.16	
Advertisements	871,350.00	382,116.96	43.85	

Initial: Municipal Manager:

Initial: Mayor:

Council: Skills Development Levy	164,000.00	72,133.35	43.98	
Subscriptions & Systems Licensing	1,000,000.00	441,547.98	44.15	
Audit Fees	3,374,625.00	1,503,327.65	44.54	Adjust the amount downwards by R 871 000 and move it to other votes where's a need.
Bank Charges	434,678.00	197,578.52	45.45	
Special Programmes : Aged	128,547.00	64,080.00	49.84	
<b>Total Budget</b>	<b>74,807,667.00</b>	<b>16,364,092.50</b>	<b>21.87</b>	

**Other Expenditure items above 50% spending are as follows:**

Description	Budget	YTD Actual	Percentage	Reasons for variance
Audit Committee Expenses	317,400.00	175,505.15	55.29	Adjust the amount upwards by R 23935.47 and move it from Internal Audit.
Accommodation & Meals	1,286,993.00	992,252.47	77.09	Adjust the budget upwards

Initial: Municipal Manager:

Initial: Mayor:

				by R 250,000.00
Council: Accommodation & Meals	544,671.00	374,617.64	68.77	Adjust the budget upwards by R 250,000.00
Commission On Sapo/Easy Pay Deposits	3,386.00	3,842.36	113.47	Adjust the amount upwards by R 5,000.00
Conferences And Congresses	454,264.00	305,431.75	67.23	Adjust the budget upwards by R100,000.00( R20 000 each department) for the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter expenditure
Council Functions	40,000.00	54,578.90	136.44	Adjust the budget upwards by R 60,000.00 to cater for the overspending and the remaining council functions.
Disaster Provision	50,000.00	30,609.00	61.21	Adjust the budget upwards by R 60,000.00
Insurance	1,200,000.00	797,781.29	66.48	
Legal Fees	3,500,000.00	1,845,718.60	52.73	
Membership Fees	700,000.00	774,521.00	110.64	Adjust the budget upwards by R 30,000.00 to cater for the overspending
Office Refreshments	30,000.00	21,583.42	71.94	

Initial: Municipal Manager:

Initial: Mayor:

Special Programmes : Gender Issues	99,452.00	98,375.00	98.91	Adjust the budget upwards by R 133,000 to cater for the following projects:  R 73 000 – NGO’s empowerment  R 30 000 - dialogues and educational sessions  R 30 000 – Take a Girl child to School
Council: Conferences & Congresses	64,800.00	56,844.73	87.72	Adjust the budget upwards by R 60,000 to cater for the council conferences for the 3rd and 4th quarter
Cleaning Materials	138,665.00	118,966.38	85.79	Adjust the budget upwards by
Licencing: Municipal Fleet	148,246.00	128,327.70	86.56	Adjust the budget upwards by R 100 000 for municipal vehicle due for licencing in the 3rd and 4th quarter
Electricity Accounts	2,100,000.00	1,109,287.59	52.82	
Internal Sporting Activities	500,000.00	416,694.01	83.33	
Council: MPAC Sessions	140,000.00	138,419.65	98.87	Adjust the budget upwards

Initial: Municipal Manager:

Initial: Mayor:



				by R 150,000 to cater for the MPAC sessions for the 3rd and 4th quarter
Municipal Vehicles Costs & Services	800,000.00	561,841.93	70.23	

**Debtor's Age Analysis**

Detail	0-30 days	31-60 days	61-90 days	91-120 days	121-150 days	Total
<b>Debtors age analysis by income source</b>						
Receivables from Non-exchange Transactions - Property Rates	1,559,145.34	1,464,522.12	1,449,224.54	1,730,618.33	56,933,876.51	63,137,386.84
Receivables from Exchange Transactions - Waste Management	522,141.34	477,132.10	443,218.07	441,439.67	17,806,148.89	19,690,080.07
Interest on Arrear Debtor Accounts	473,635.72	358,785.05	348,033.75	331,828.55	9,555,458.05	11,067,741.12
Other	139,756.83	6,914.78	112,619.89	4,118.71	490,830.88	<b>754,241.09</b>
<b>Total By Income Source</b>	<b>2,694,679.23</b>	<b>2,307,354.05</b>	<b>2,353,096.25</b>	<b>2,508,005.26</b>	<b>84,786,314.33</b>	<b>94,649,449.12</b>
<b>Debtors Age Analysis By Customer Group</b>						

Initial: Municipal Manager:

Initial: Mayor:

Organs of State	385,155.93	333,941.63	433,520.18	305,652.27	23,618,620.60	25,076,890.61
Commercial	825,503.46	600,541.77	556,718.75	856,765.46	15,982,401.10	18,821,930.54
Households	1,484,019.84	1,372,870.65	1,362,857.32	1,345,587.53	45,185,292.63	50,750,627.97
<b>Total By Customer Group</b>	<b>2,694,679.23</b>	<b>2,307,354.05</b>	<b>2,353,096.25</b>	<b>2,508,005.26</b>	<b>84,786,314.33</b>	<b>94,649,449.12</b>

- The total debtors age analysis are at R94,649,449.12 and above 90 days are at R87,294,319.59
- The highest debt is for household consumers at R48 424 230.96 followed by business at R18 821 930.54, Agriculture at R14 059 632.71 and Government institutions at R11 017 257.90.
- Municipality has embarked on property rate adjustments process on the 22<sup>nd</sup> of December 2015 as per council resolution to write-off interest and rates for 2009/2010, 2010/2011 and 2011/2012 financial years.

**- Summary of the Debt Write-off-Property Rates Adjustment- December 2015**

Category	Amount
Churches	74 068.84
Business	15 931 183.64
Residential	42 180 219.70
	<b>58 185 472.18</b>

Debtor Type	Service			
Category	Property Rates	Sundry Charge	Interest 1	Total
	47		21	74
<b>Churches</b>	546.04	861.84	942.15	174.68
	15		299	673
<b>Vares 1</b>	526.16	-	874.79	939.48
<b>Vares I</b>	144	-	150	317

Initial: Municipal Manager:

Initial: Mayor:

	569.77		204.33	549.07
<b>Vares</b>	16 923 419.60		11 567 754.30	41 188 729.59
<b>Vabus</b>	12 246 055.01	-	3 319 397.52	15 931 183.61
	<b>29 377</b> <b>116.58</b>	<b>861.84</b>	<b>15 359</b> <b>173.09</b>	<b>58 185</b> <b>576.43</b>

**DEBT OWED BY COUNCILLOR'S AND MUNICIPAL EMPLOYEES**

**Debtors Age Analysis as at 31 December 2015 -Councillors**

Account No	Name	Initials	Current	30 Days	60 Days	90 Days	120+ Days	Total
9012380	MACHETE	KJ	91.68	82.41	82.41	82.41	1 014.2	1 353.11
	<b>Total</b>		<b>91.68</b>	<b>82.41</b>	<b>82.41</b>	<b>82.41</b>	<b>1 014.2</b>	<b>1 353.11</b>

**Debtors Age Analysis as at 31 December 2015 -Employees**

Account No	Name	Initials	Current	30 Days	60 Days	90 Days	120+ Days	Total
9023484	MAWELA	D.V	158.78	130.97	130.97	130.97	3199.17	3750.86
9003067	KGAROSE	C.O	180.72	130.97	130.97	130.97	5864.88	6438.51
9003321	KGAROSE	C.O	210.45	162.31	162.31	162.31	5629.44	6326.82
9013258	MAMPONE	M.J	112.23	98.86	98.86	98.86	1492.37	1901.18
9033998	MPHAHLELE	M.J	299.42	170.14	170.14	170.14	15262.97	16072.81
9018920	LEGODI	M.C	272.7	228.89	228.89	228.89	4909.81	5869.18
9001578	NTSOANE	L.P	195.18	150.56	150.56	150.56	5225.97	5872.83
9009512	SEMENYA	M.P	169.48	150.56	150.56	150.56	2042.59	2663.75
9001471	SOMO	P.D	203.1	110.06	38.93	38.93	145.6	536.62

Initial: Municipal Manager:

Initial: Mayor:

9074684	SHAWANE	N.D	204.8	189.72	189.72	189.72	1506.53	2280.49
9002479	KUBJANA	P.M	231.26	217.14	217.14	217.14	1296.94	2179.62
9248173	MATHEKGA	M.D	68.31	0	0	0	0	68.31
9248741	MAGORO	K.J	182.09	180.87	179.66	178.45	3908.77	4629.84
9253989	MAGORO	K.J	165.34	164.12	162.91	161.69	1562.95	2217.01
9019405	MAPHOSO	K.D	238.65	209.31	209.31	209.31	3232.49	4099.07
<b>Total</b>			<b>2 892.51</b>	<b>2 294.48</b>	<b>2 220.93</b>	<b>2 218.50</b>	<b>55 280.48</b>	<b>64 906.90</b>

**CREDITORS**

- Creditors were not paid within 30 days as per the sec 65 (2)(b)(ii) of the Municipal Finance Management Act no.56 of 2003 due to one(01) invoice in October 2015 which was paid after 30days upon receipt, only 99.77% were paid.

**CAPITAL EXPENDITURE**


**LIM355 Lepelle-Nkumpi - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote standard classification and funding - M06 December**

Vote Description	Budget Year 2015/16		
	Original Budget	YearTD actual	% spending to date
<b><u>Capital Expenditure - Standard Classification</u></b>			
<b>Capital Expenditure - Standard Classification</b>			
<b>Governance and Administration</b>	<b>25,565,000.00</b>	<b>4,792,979.01</b>	<b>18.75</b>

Initial: Municipal Manager:

Initial: Mayor:

Corporate services	25,565,000.00	4,792,979.01	<b>18.75</b>
<b>Community and public safety</b>	<b>34,455,000.00</b>	<b>91,800.00</b>	<b>0.27</b>
Community and social services	22,500,000.00	91,800.00	<b>0.41</b>
Sport and recreation	7,955,000.00	-	-
Public safety	4,000,000.00	-	-
<b>Economic and Environmental Services</b>	<b>69,592,150.00</b>	<b>13,351,524.50</b>	<b>19.19</b>
<b>Planning and development</b>	<b>2,600,000.00</b>	<b>131,287.70</b>	<b>5.05</b>
<b>Road transport</b>	<b>66,992,150.00</b>	<b>13,220,236.80</b>	<b>19.73</b>
<b>Total Capital Expenditure - Standard Classification</b>	<b>129,612,150.00</b>	<b>18,236,303.51</b>	<b>14.07</b>
<b>Funded by:</b>			
<b>National Government</b>			
<b>Transfers recognised - capital</b>	<b>63,997,150.00</b>	<b>12,313,638.87</b>	<b>19.24</b>
<b>District Municipality</b>	<b>50,000.00</b>	-	-
<b>Internally generated funds</b>	<b>65,565,000.00</b>	<b>5,922,664.64</b>	<b>9.03</b>
<b>Total Capital Funding</b>	<b>129,612,150.00</b>	<b>18,236,303.51</b>	<b>14.07</b>

 Governance and administration

Initial: Municipal Manager:

Initial: Mayor:

Corporate Services (Institutional capital expenses) with the performance summarized below:-

Description	Budget	YTD Actual	%
IT Facilities	1,224,000.00	79,852.19	6.52
Property Services	9,500,000.00	75,500.00	0.79
Other	14,841,000.00	4,637,626.82	31.25
<b>TOTAL</b>	<b>25,565,000.00</b>	<b>4,792,979.01</b>	<b>18.75</b>

**This expenditure type includes the following projects with minimal spending**

✓ **IT Facilities**

There is 6.52% spending on the budget of R1 224 000 and the bid for the appointment of the service provider for the supply of IT equipment is at Evaluation stage.

**Property Services**

PROJECT	BUDGET	ACTUAL EXPENDITURE	REASON FOR VARIANCE
Extension of Municipal Offices	R 7 000 000	R 0	Consultants appointed, the projects is at Bid Specification Stage
Buildings (Construction of waste Transfer Station)	R 2 500 000	R 75,500	The project is awaiting feasibility study for the construction of 2 transfer station. The budget must be adjusted downwards to R 500 000 for

Initial: Municipal Manager:

Initial: Mayor:

			consulting services
<b>TOTAL</b>	<b>R9,500,000</b>	<b>R75,500</b>	


✓ **Other includes:-**

<b>PROJECT</b>	<b>BUDGET</b>	<b>ACTUAL EXPENDITURE</b>	<b>REASON FOR VARIANCE</b>
Office Equipment	90,000.00	-	
Kitchen Appliances	3,000.00	-	
Office Equipment	100,000.00	-	
Office Furniture	1,358,000.00	-	The supply of office furniture is on tender advert and the bid will close on the 21 Jan 2016
Motor Vehicles	2,500,000.00	1,226,929.82	The remaining budget is enough to purchase a Minibus taxi and Single Cab Bakkie
Surveillance Cameras	100,000.00	-	
Specialised Vehicles			Adjustment the budget upwards by R 1500 000.

Initial: Municipal Manager:

Initial: Mayor:

	6,800,000.00	3,410,697.00	
Plant & Equipment	2,700,000.00	-	
Machinery and Equipment	40,000.00	-	
Machinery and Equipment	750,000.00	-	
Plant and Equipment ( Lawn Mower)	300,000.00	-	
<b>Total</b>	<b>14,841,000.00</b>	<b>4,637,626.82</b>	

 Community and public safety

DESCRIPTION	BUDGET	YTD ACTUAL	%
Community and Social services	14,200,000	91,800	0.65
Cemetery	4 300 000	-	
Sport and recreation	7 955 000	-	
Public safety	1 000 000	-	

Initial: Municipal Manager:

Initial: Mayor:



<b>TOTAL</b>	<b>27,455,000.00</b>	<b>91,800.00</b>	<b>0.33</b>
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✓ Community and Social Services

<b>PROJECT</b>	<b>BUDGET</b>	<b>ACTUAL EXPENDITURE</b>	<b>REASON FOR VARIANCE</b>
Electrical Connection of New Community Halls	300,000.00	-	Application lodged with Eskom and awaiting quotations.
Hwelesaneng Community Hall	4,300,000.00	-	Contractor appointed
Mathabatha Community Hall	500,000.00	-	Electricity infrastructure installed and the contractor is completing drilling and equipping of borehole. Reduce by R 250 000.00
Drill & Equipped of Boreholes Community Halls	500,000.00	91,800.00	Project completed, R 400 000 to be adjusted to other projects
Makweng Community Hall	4,300,000.00	-	Contractor appointed for R 3 900 000.00, MIG to be adjusted
Lenting Community Hall	4,300,000.00	-	Contractor appointed for R 3 200 000.00, MIG to be adjusted
<b>TOTAL</b>	<b>14,200,000.00</b>	<b>91,800.00</b>	

Initial: Municipal Manager:

Initial: Mayor:

✓ Sport and recreation

PROJECT	BUDGET	ACTUAL EXPENDITURE	REASON FOR VARIANCE
Development Of Recreational Facility: Lekurung	3,575,000.00	-	Amount discontinued due to non-approval of MIG roll over
Development Of Recreational Facility: Makgoba	3,575,000.00	-	Amount discontinued due to non-approval of MIG roll over
Revitalisation Of Sport Complex(Lebowakgomo Stadium)	755,000.00	-	Additional funds to top up initial budget is R 1 645 000.00 including professional fees, MIG to be adjusted
Refurbishment Of Noko Tlou Stadium (CDM)	50,000.00	-	The tender for refurbishment of Noko Tlou Stadium is on adjudication stage for appointment of contractor.
<b>TOTAL</b>	<b>7,955,000.00</b>		

✚ Economic and Environmental Services

✓ Planning and development

PROJECT	BUDGET	ACTUAL EXPENDITURE	REASON FOR VARIANCE
Develop Of Northern Informal Trading Sta	2,000,000.00	-	Amount discontinued due to non-approval of MIG roll over
Paving Of Zone A-F Market Stalls	600,000.00	-	Amount discontinued due to non-approval of MIG roll over and also Infrastructure portfolio committee resolved not to continue with the

Initial: Municipal Manager:

Initial: Mayor:

			project until the completed projects are operational.
Development Of Residential Sites	-	131,287.70	The vote is overspending and an amount R 132 000 should be budgeted for R 160 000.00.
<b>TOTAL</b>	<b>2,600,000.00</b>	<b>131,287.70</b>	

✓ Road transport

PROJECT	BUDGET	ACTUAL EXPENDITURE	%	REASON FOR VARIANCE
Upgrade 7km Gravel To Paving F (Ph 2 & 3	4,302,500.00	3,285,373.46	76.35	Additional amount of R 4 752 719.49 to be adjusted upwards to complete the remaining work, MIG to be adjusted
Tarring : L/Kgomo : Zone B - Phase 2	5,516,075.00	4,872,251.49	88.32	Additional amount of R 7,451,000.00 to be adjusted upwards to complete the remaining work, MIG to be adjusted
Resealing & Maintenance Str Tarred Roads	5,000,000.00	749,124.93	14.98	Vukuphile projects, contractor appointed

Initial: Municipal Manager:



Initial: Mayor:

Design: Str & Stormwater (Mampiki) 4km	9,823,575.00	-	-	Contractor appointed
CBD : Extension Road	3,500,000.00	-	-	Contractor appointed
Upgrading Of Gravel To Paving Zone A	2,500,000.00	2,771,841.43	110.87	Additional amount of R 6,500,000.00 to be adjusted upwards to complete the remaining work, MIG to be adjusted
Small Access Bridges Lehlokwaneng&Tswaing	500,000.00	-	-	Additional amount of R 1 000,000.00 to be adjusted upwards for the completion of designs.
Small Access Bridges Makadikadi Ireland	1,500,000.00	-	-	Consultant appointed late and currently finalising the designs
Rakgoathwa Internal Str & Stormwater	1,500,000.00	1,078,791.41	71.91	Additional amount of R 7 000 000.00 to be adjusted upwards to complete phase 1 of the project, MIG to be adjusted
Ga-Seloane Internal Str & Stormwater	8,800,000.00	-	-	Reduce amount by R 6 800 000.00 to conduct designs for implementation in the next financial year.
Tarring Of Main Road From Zone S To Q	4,750,000.00	-	-	Additional amount of R 375 100.00 to be adjusted upwards, MIG to be adjusted
Small Access Bridge:Magatle/Mapatjaken g	1,250,000.00	-	-	Additional amount of R 250 000.00 to be adjusted upwards for the design stage, Consultant appointed late and currently finalising the

Initial: Municipal Manager:

Initial: Mayor:

				designs
Small Access Bridge:Madisha A Ditoro	1,250,000.00	-	-	Additional amount of R 250 000.00 to be adjusted upwards for the design stage, Consultant appointed late and currently finalising the designs
Paving Of Internal Streets Zone F RDP	3,500,000.00	-	-	Contractor appointed
Upgrading Of Mathabatha Road From Gravel	6,000,000.00	305,381.08	5.08	Consultant appointed late and currently finalising the designs
Tarring Of Internal Str Zone S To BA	3,500,000.00	-	-	Specification submitted for appointment of a consultant.
<b>Total</b>	<b>63,192,150.00</b>	<b>13,062,763.80</b>	<b>20.67</b>	

 Economic Services  
 Electricity

PROJECT	BUDGET	ACTUAL EXPENDITURE	%	REASON FOR VARIANCE
Lebowakgomo: High Mast/Public	3,000,000.00	-	-	Contractor appointed

Initial: Municipal Manager:

Initial: Mayor:

Lighting				
Magatle Ext (100)	2,527,000.00	153,084.33	6.05	The project is at specification stage for appointment of a contractor.
Madisha Ditoro	3,296,500.00	-	-	The project is at specification stage for appointment of a contractor.
Morotse (100 Units)	-	29,582.82	-	The vote is overspending, the budget to adjusted upwards by R 30 000.00
Mogodi Electricity	-	133,654.03	-	The vote is overspending, the budget to adjusted upwards by R 134 000.00
Serobaneng	-	241,391.68	-	The vote is overspending, the budget to adjusted upwards by R 242 000.00
Hweleshaneng	-	84,156.87	-	The vote is overspending, the budget to adjusted upwards by R 85 000.00
Electrification Motantanyane	2,000,000.00	19,998.73	0.99	The project is complete and the remaining budget can be relocated to other votes.(R 1 980 000.00)
Electrification Matatane Phase 2	1,674,000.00	88,557.59	5.29	The project is at specification stage for appointment of a contractor.
Electrification of Rakgoatha (400 Units)	5,400,000.00	318,218.75	5.89	The project is at specification stage for appointment of a contractor.

Initial: Municipal Manager:

Initial: Mayor:

Electrification of Dublin (50)Hh) Units	675,000.00	38,550.04	5.71	The project is at specification stage for appointment of a contractor.
Electr of Ngwaname & Mafefe New Stands	1,541,500.00	87,231.39	5.65	The project is at specification stage for appointment of a contractor.
Electrification of Matome 120 Units	1,620,000.00	130,669.32	8.06	The project is at specification stage for appointment of a contractor.
Electrification of Bolatjane 60 Units	810,000.00	61,790.60	7.62	The project is at specification stage for appointment of a contractor.
High Mast Lights(Mampa,Dublin,Makgwa)	1,000,000.00	-	-	Contractor appointed
Electrification of Mapatjakeng (201)	2,635,000.00	-		The project is at specification stage for appointment of a contractor.
Electrification of Motserereng	256,500.00	46,336.84		The project is at specification stage for appointment of a contractor.
<b>Sub Total Electricity Capital Projects</b>	<b>26,435,500.00</b>	<b>1,433,222.99</b>		

Initial: Municipal Manager:

Initial: Mayor:

**3. SPECIAL ADJUSTMENT IN TERMS OF SECTION 32**

**REGISTER OF UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE**

**ANNEXURE A**

**Register of Unauthorised, Irregular, Fruitless and Wasteful Expenditure for 2015/16 Financial Year**

<i>Name of Municipality</i>															
No	Date of discovery	Date Reported to Accounting Officer	Transaction details				Person Liabe (Official or Political Office Bearer )	Type of Prohibited Expenditure	Status						
			Date of Payment	Payment Number	Amount	Description of Incident			UI	D P	C C	T R	P	W O	General comments
1.	08/04/2015		09/04/2015		R 3.73	Interest charged on Telekom Accounts	UI	Wasteful and fruitless	x						Invoices submitted late
2.	08/04/2015		09/04/2015		R 6.83	Interest charged on Telekom Accounts	UI	Wasteful and fruitless	x						Invoices submitted late
3.	08/04/2015		09/04/2015		R 1603.51	Interest charged on Telekom Accounts	UI	Wasteful and fruitless	x						Invoices submitted late
4.	16/07/2015		17/07/2015		R10.81	Interest charged on Telkom Accounts	UI	Wasteful and fruitless	x						Invoices submitted late
5.	18/09/2015		25/09/2015		R 7.02	Interest charged on Telkom Accounts	UI	Wasteful and fruitless	x						Invoices submitted late
6.	06/10/2015		07/10/2015		R4.30	Interest charged on Telkom Accounts	UI	Wasteful and fruitless	x						Invoices submitted late

Initial: Municipal Manager:

Initial: Mayor:



7.	15/10/ 2015		16/10/ 2015		R10.53	Interest charged on Telkom Accounts	<b>UI</b>	Wasteful and fruitless	x						Invoices submitted late
8.	09/11/ 2015		09/11/ 2015		R0.56	Interest charged on Telkom Account	<b>UI</b>	Wasteful and fruitless	x						Invoices submitted late
9.	09/11/ 2015		09/11/ 2015		R14.49	Interest charged on Telkom Account	<b>UI</b>	Wasteful and fruitless	X						Invoices submitted late
10.	18/11/ 2015		18/11/ 2015		R0.04	Interest charged on Telkom Account	<b>UI</b>	Wasteful and fruitless	X						Invoices submitted late
11.	23/12/ 2015		23/12/ 2015		R 7.24	Interest charged on Telkom Account	<b>UI</b>	Wasteful and fruitless	X						Invoices submitted late
					<b>R 1669.06</b>										

Abbreviations:

- UI: Irregular expenditure Under Investigation
- DP: Disciplinary process initiated against responsible person
- CC: Criminal charges laid with SAPS
- TR: Transferred to receivables for recovery
- P: Paid or in process of paying in installments
- WO: Written-off by council as irrecoverable

Initial: Municipal Manager:

Initial: Mayor:

**4. MUNICIPAL CONDITIONAL GRANT**

**LIM355 Lepelle-Nkumpi - Supporting Table SC7 (1) Monthly Budget Statement - transfers and grant expenditure - M06 December**

Description	Budget Year 2015/16			Reason for low spending
	Original Budget	YearTD actual	% Grant spending	
<b><i>NATIONAL GOVERNMENT</i></b>				
Municipal Infrastructure Grant (MIG)	66,628,000.00	17,915,026.55	26.89	Late appointment of service providers
Integrated National Electrification Programme	10,000,000.00	288,378.86	2.88	Late appointment of service providers
Capricorn District Municipality: Noko Tlou Stadium	50,000.00	-	-	Late appointment of service providers
Finance Management	1,675,000.00	667,992.28	39.88	The other projects are to be implemented in the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter
Municipal Systems Improvement	930,000.00	15,450.00	1.66	The other projects are to be implemented in the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter
EPWP Incentive	1,525,000.00	648,977.10	42.56	
<b><i>OTHER GRANTS</i></b>				
Capricorn District Municipality : Landfill Site	2,932,800.00	1,140,000.00	38.87	

Initial: Municipal Manager:

Initial: Mayor:

Capricorn District Municipality: Other Grants	1,260,600.00	-	-	The other projects are to be implemented in the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter
Limpopo Coghsta: LED Learnership	327,926.00	-	-	
<b>Total operating expenditure of Transfers and Grants:</b>				

**LIM355 Lepelle-Nkumpi - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December**

Description	Budget Year 2015/16			Reason for low spending
	Original Budget	YearTD actual	% Grant spending	
Municipal Infrastructure Grant (MIG)	14,500,000			The amount to be adjusted to R 20m as approved by National Treasury.

**5. UNSPENT CONTIONAL GRANT WITHHOLD BY NATIONAL TREASURY**

DESCRIPTION	ALLOCATION AS PER DoRA	TRANSEERED BY NATIONAL TREARY	%	WITHHOLD BY TREASURY – PREVIOUS YEAR’S	WITHHOLD BY TREASURY – CURRENT YEAR
Equitable share	204,754,000	121,973,000	59.57		

Initial: Municipal Manager:

Initial: Mayor:

Municipal infrastructure grant	52,128,000	9,757,000	18.71		31,593,000
Department of mineral energy	10,000,000	-	-		

- Due to low expenditure rate in MIG, the municipality did not receive the conditional grants as per the transfer schedule and R 31 593 000 of unspent MIG for the 2014/15 financial year was withheld against the November equitable share allocation in this current financial year by National Treasury.
- Only R 20 million applied for the MIG roll over was not approved and the approved amount will be adjusted.

**RECOMMENDATION**

THAT –

- The Municipality’s original budget be adjusted
- The SDBIP be revised following the approval of the adjustment budget

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**CHIEF FINANCIAL OFFICER**

\_\_\_\_\_

**Date**

Initial: Municipal Manager:

Initial: Mayor: